

# STATEMENT BY THE BOARD OF THE INFO-COMMUNICATIONS DEVELOPMENT AUTHORITY OF SINGAPORE

## In our opinion:

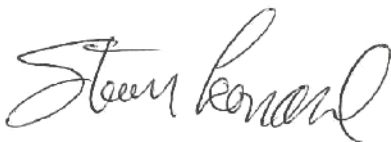
- (a) the accompanying financial statements of Info-Communications Development Authority of Singapore (the "Authority") and its subsidiary corporations (the "Group") as set out on pages 24 to 91 are drawn up in accordance with the provisions of the Info-Communications Development Authority of Singapore Act (Cap. 137A, 2000 Revised Edition) (the "Act") and Statutory Board Financial Reporting Standards so as to present fairly, in all material respects, the financial position of the Group and of the Authority as at 31 March 2015, the financial performance and changes in equity of the Group and of the Authority, and cash flows of the Group for the year ended on that date;
- (b) proper accounting and other records have been kept, including records of all assets of the Authority whether purchased, donated or otherwise; and
- (c) the receipts, expenditure, investment of moneys and the acquisition and disposal of assets by the Authority during the year have been in accordance with the provisions of the Act.

The Board of the Info-Communications Development Authority of Singapore has, on the date of this statement, authorised these financial statements for issue.

## On behalf of the Board



**Yong Ying-I**  
Chairman



**Steven Robert Leonard**  
Executive Deputy Chairman

10 July 2015

# INDEPENDENT AUDITORS' REPORT

MEMBERS OF THE AUTHORITY INFO-COMMUNICATIONS DEVELOPMENT AUTHORITY OF SINGAPORE

## Report on the financial statements

We have audited the financial statements of Info-Communications Development Authority of Singapore (the "Authority") and its subsidiary corporations (the "Group"), which comprise the statements of financial position of the Group and of the Authority as at 31 March 2015, the statements of income and expenditure, the statements of comprehensive income and statements of changes in equity of the Group and of the Authority and consolidated statement of cash flows of the Group for the year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 24 to 91.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Info-communications Development Authority of Singapore Act (Cap. 137A, 2000 Revised Edition) (the "Act") and Statutory Board Financial Reporting Standards ("SB-FRS"), and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements of the Group and the statement of financial position, statement of income and expenditure, statement of comprehensive income and statement of changes in equity of the Authority are properly drawn up in accordance with the provisions of the Act and SB-FRS so as to present fairly, in all material respects, the financial position of the Group and of the Authority as at 31 March 2015 and the financial performance and changes in equity of the Group and of the Authority and cash flows of the Group for the year ended on that date.

## Report on other legal and regulatory requirements

### Management's responsibility for compliance with legal and regulatory requirements

Management is responsible for ensuring that the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the Act. This responsibility includes implementing accounting and internal controls as management determines are necessary to enable compliance with the provisions of the Act.

# INDEPENDENT AUDITORS' REPORT

MEMBERS OF THE AUTHORITY INFO-COMMUNICATIONS DEVELOPMENT AUTHORITY OF SINGAPORE

## Auditors' responsibility

Our responsibility is to express an opinion on management's compliance based on our audit of the financial statements. We conducted our audit in accordance with Singapore Standards on Auditing. We planned and performed the compliance audit to obtain reasonable assurance about whether the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the Act.

Our compliance audit includes obtaining an understanding of the internal control relevant to the receipts, expenditure, investment of moneys and the acquisition and disposal of assets; and assessing the risks of material misstatement of the financial statements from non-compliance, if any, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Because of the inherent limitations in any accounting and internal control system, non-compliances may nevertheless occur and not be detected.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on management's compliance.

## Opinion

In our opinion:

- (a) the receipts, expenditure, investment of moneys and acquisition and disposal of assets by the Authority during the year are, in all material respects, in accordance with the provisions of the Act;
- (b) proper accounting and other records have been kept, including records of all assets of the Authority, whether purchased, donated or otherwise; and
- (c) the accounting and other records of those subsidiary corporations incorporated in Singapore of which we are the auditors have seem properly kept in accordance with the Singapore Companies Act, Chapter 50.



## KPMG LLP

*Public Accountants and  
Chartered Accountants*

Singapore  
10 July 2015

# STATEMENTS OF FINANCIAL POSITION

AS AT 31 MARCH 2015

	Note	Group		Authority	
		2014/2015 \$'000	2013/2014 \$'000	2014/2015 \$'000	2013/2014 \$'000
<b>Non-current assets</b>					
Property, plant and equipment	4	52,301	13,290	48,918	13,111
Intangible assets	5	14,518	5,241	14,512	5,209
Subsidiaries	6	–	–	251,535	251,535
Deferred expenditure	7	4,999	4,053	4,999	4,053
Available-for-sale financial assets	8	10,584	10,878	–	–
Investments at fair value through profit or loss	9	669,195	584,160	661,325	577,577
Investments at cost	10	14,305	6,681	–	–
		765,902	624,303	981,289	851,485
<b>Current assets</b>					
Trade receivables	11	136,558	109,637	127,915	109,162
Due from subsidiaries (non-trade)		–	–	1,491	1,207
Other receivables	12	21,541	15,252	18,557	12,341
Grants receivable (development)	13	67,021	83,526	67,021	83,526
Tax recoverable		323	323	–	–
Investments at fair value through profit or loss	9	55,572	126,216	55,572	122,362
Cash and bank balances	15	481,269	258,394	425,298	199,407
		762,284	593,348	695,854	528,005
<b>Total assets</b>		1,528,186	1,217,651	1,677,143	1,379,490

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF FINANCIAL POSITION (CONTINUED)

AS AT 31 MARCH 2015

	Note	Group		Authority	
		2014/2015 \$'000	2013/2014 \$'000	2014/2015 \$'000	2013/2014 \$'000
<b>Equity</b>					
Share capital	16	22,001	18,001	22,001	18,001
Capital account	16	356,165	356,165	356,165	356,165
Fair value reserve	16	12,345	5,209	–	–
Translation reserve	16	–	(16)	–	–
Statutory reserve	16	–	32	–	–
Accumulated surpluses		468,264	408,091	453,855	395,500
Accumulated surpluses – restricted fund	17	21,037	3	21,037	3
<b>Total equity</b>		<b>879,812</b>	<b>787,485</b>	<b>853,058</b>	<b>769,669</b>
<b>Current liabilities</b>					
Deferred income	18	103,135	94,591	100,359	92,070
Trade payables		35,707	26,105	23,094	25,459
Other payables, advances and deposits	19	155,966	146,936	147,893	140,526
Grants received in advance (operating)	13	17,216	7,496	17,216	7,496
Income tax payable		424	424	–	–
Provision for pension and medical benefits	20	2,827	2,822	2,827	2,822
Contribution payable to consolidated fund	21	16,233	1,462	16,233	1,462
		<b>331,508</b>	<b>279,836</b>	<b>307,622</b>	<b>269,835</b>
<b>Non-current liabilities</b>					
Deferred income	18	244,470	117,502	244,073	117,167
Due to subsidiaries (non-trade)	22	–	–	200,000	190,000
Deferred capital grants		45,529	3,520	45,529	3,520
Provision for pension and medical benefits	20	26,861	29,299	26,861	29,299
Deferred tax liabilities	14b	6	9	–	–
		<b>316,866</b>	<b>150,330</b>	<b>516,463</b>	<b>339,986</b>
<b>Total liabilities</b>		<b>648,374</b>	<b>430,166</b>	<b>824,085</b>	<b>609,821</b>
<b>Total equity and total liabilities</b>		<b>1,528,186</b>	<b>1,217,651</b>	<b>1,677,143</b>	<b>1,379,490</b>
<b>Net assets of trust and agency funds</b>	24	<b>9,022</b>	<b>5,358</b>	<b>9,022</b>	<b>5,358</b>

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF INCOME AND EXPENDITURE

YEAR ENDED 31 MARCH 2015

	Group						Authority											
	General fund			Restricted fund			Total			General fund			Restricted fund			Total		
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014
<b>Note</b>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>																		
Service fees	243,583	203,226	31,024	-	274,607	203,226	219,827	194,921	31,024	-	250,851	194,921						
Standard ICT service fees	160,579	233,260	-	-	160,579	233,260	160,579	233,260	-	-	160,579	233,260						
Licence and frequency fees	83,149	69,612	-	-	83,149	69,612	83,149	69,612	-	-	83,149	69,612						
Interest income	22,042	19,319	-	-	22,042	19,319	21,661	18,838	-	-	21,661	18,838						
Fair value changes on investments at fair value through profit or loss	37,521	-	-	-	37,521	-	36,862	-	-	-	36,862	-						
Gain on disposal of Available-for-sale financial assets	359	59	-	-	359	59	-	-	-	-	-	-						
Gain on disposal of investments at fair value through profit or loss	933	6,202	-	-	933	6,202	933	6,202	-	-	933	6,202						
Other income	17,179	11,061	3,736	4	20,915	11,065	17,345	12,289	3,736	4	21,081	12,293						
Dividend income	1,318	74	-	-	1,318	74	2,366	1,963	-	-	2,366	1,963						
Revenue distributions from venture fund	1,231	797	-	-	1,231	797	-	-	-	-	-	-						
<b>Total income before development project income</b>	567,894	543,610	34,760	4	602,654	543,614	542,722	537,085	34,760	4	577,482	537,089						
Development project income	8,799	10,254	-	-	8,799	10,254	8,799	10,254	-	-	8,799	10,254						
<b>Total income</b>	576,693	553,864	34,760	4	611,453	553,868	551,521	547,339	34,760	4	586,281	547,343						

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF INCOME AND EXPENDITURE (CONTINUED)

YEAR ENDED 31 MARCH 2015

	Group						Authority					
	General fund			Restricted fund			General fund			Restricted fund		
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014
<b>Expenditure</b>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
28 Salaries, CPF and other contributions	275,069	248,000	-	-	275,069	248,000	264,449	238,846	-	-	264,449	238,846
Professional services	65,647	36,527	9,216	-	74,863	36,527	46,176	30,443	9,216	-	55,392	30,443
Regulatory and promotion expenses	6,515	6,592	-	-	6,515	6,592	2,171	3,170	-	-	2,171	3,170
Standard ICT charges	147,679	213,436	-	-	147,679	213,436	147,679	213,436	-	-	147,679	213,436
Rental expenses	52,245	38,691	49	-	52,294	38,691	51,887	38,472	49	-	51,936	38,472
Staff welfare and allowance	7,238	6,381	-	-	7,238	6,381	6,716	6,064	-	-	6,716	6,064
Repairs and maintenance	8,458	3,479	-	-	8,458	3,479	8,100	3,146	-	-	8,100	3,146
Overseas missions and meetings	3,741	3,306	-	-	3,741	3,306	3,334	2,817	-	-	3,334	2,817
Supplies and services	2,612	2,213	69	-	2,681	2,213	2,612	2,213	69	-	2,681	2,213
Staff training	4,673	5,120	-	-	4,673	5,120	4,616	5,075	-	-	4,616	5,075
Depreciation of property, plant and equipment	16,063	6,414	-	-	16,063	6,414	15,770	6,236	-	-	15,770	6,236
Amortisation of intangible assets	5,481	1,283	-	-	5,481	1,283	5,440	1,228	-	-	5,440	1,228
Provision for pension and medical benefits	478	211	-	-	478	211	478	211	-	-	478	211
Balance carried forward	595,899	571,653	9,334	-	605,233	571,653	559,428	551,357	9,334	-	568,762	551,357

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF INCOME AND EXPENDITURE (CONTINUED)

YEAR ENDED 31 MARCH 2015

	Group						Authority					
	General fund		Restricted fund		Total		General fund		Restricted fund		Total	
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance brought forward	595,899	571,653	9,334	–	605,233	571,653	559,428	551,357	9,334	–	568,762	551,357
Property, plant and equipment expensed off	1,011	303	1	–	1,012	303	1,004	280	1	–	1,005	280
Board members' allowance	293	294	–	–	293	294	263	265	–	–	263	265
Fair value changes on investments at fair value through profit or loss	–	4,322	–	–	–	4,322	–	3,216	–	–	–	3,216
Other expenses	27,216	19,106	83	–	27,299	19,106	24,719	17,920	83	–	24,802	17,920
Net foreign currency exchange (gain)/loss	(191)	212	–	–	(191)	212	(85)	272	–	–	(85)	272
Write back of impairment on trade receivables	(6)	(283)	–	–	(6)	(283)	(6)	(283)	–	–	(6)	(283)
Loss/(gain) on disposal of property, plant and equipment	7	(8)	–	–	7	(8)	7	(8)	–	–	7	(8)
Balance carried forward	624,229	595,599	9,418	–	633,647	595,599	585,330	573,019	9,418	–	594,748	573,019

The accompanying notes form an integral part of these financial statements.



# STATEMENTS OF INCOME AND EXPENDITURE (CONTINUED)

YEAR ENDED 31 MARCH 2015

	Group				Authority						
	General fund		Restricted fund		General fund		Restricted fund		Total		
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014			
<b>Note</b>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
Balance brought forward	624,229	595,599	9,418	633,647	595,599	585,330	573,019	9,418	594,748	573,019	
Impairment loss of available-for-sale financial assets	-	1,266	-	-	1,266	-	-	-	-	-	
Impairment loss of investment in a subsidiary	-	-	-	-	-	8,000	19,040	-	-	8,000	19,040
Impairment loss of property, plant and equipment	-	3,936	-	-	3,936	-	-	-	-	-	
Interest expenses	-	-	-	-	-	3,880	3,700	-	-	3,880	3,700
<b>Total expenses before development expenses</b>	624,229	600,801	9,418	633,647	600,801	597,210	595,759	9,418	606,628	595,759	
Development project expenses	73,718	154,925	-	73,718	154,925	77,689	158,973	-	77,689	158,973	
<b>Total expenses</b>	697,947	755,726	9,418	707,365	755,726	674,899	754,732	9,418	684,317	754,732	
<b>Surplus/(Deficit) before government grants</b>	(121,254)	(201,862)	25,342	(95,912)	(201,858)	(123,378)	(207,393)	25,342	4	(98,036)	(207,389)

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF INCOME AND EXPENDITURE (CONTINUED)

YEAR ENDED 31 MARCH 2015

	Group						Authority					
	General fund		Restricted fund		Total		General fund		Restricted fund		Total	
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014
<b>Note</b>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Government grants												
Operating grants	98,418	76,858	-	98,418	76,858	98,418	76,858	-	-	98,418	76,858	
Development grants	78,364	138,547	-	78,364	138,547	78,364	138,547	-	-	78,364	138,547	
13	176,782	215,405	-	176,782	215,405	176,782	215,405	-	-	176,782	215,405	
Deferred capital grants amortised	16,745	581	-	16,745	581	16,745	581	-	-	16,745	581	
	193,527	215,986	-	193,527	215,986	193,527	215,986	-	-	193,527	215,986	
<b>Surplus before contribution to consolidated fund and income tax</b>	72,273	14,124	25,342	4	97,615	14,128	70,149	8,593	25,342	4	95,491	8,597
Contribution to consolidated fund	(11,925)	(1,461)	(4,308)	(1)	(16,233)	(1,462)	(11,925)	(1,461)	(4,308)	(1)	(16,233)	(1,462)
14a	(346)	(306)	-	-	(346)	(306)	-	-	-	-	-	-
<b>Net surplus for the year</b>	60,002	12,357	21,034	3	81,036	12,360	58,224	7,132	21,034	3	79,258	7,135

The accompanying notes form an integral part of these financial statements.

# STATEMENTS OF COMPREHENSIVE INCOME

YEAR ENDED 31 MARCH 2015

	Group						Authority					
	General fund		Restricted fund		Total		General fund		Restricted fund		Total	
	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014	2014/2015	2013/2014
<b>Note</b>	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Net surplus for the year</b>	60,002	12,357	21,034	3	81,036	12,360	58,224	7,132	21,034	3	79,258	7,135
<b>Other comprehensive income</b>												
<i>Items that may not be reclassified subsequently to profit or loss:</i>												
Defined benefit plan remeasurements	20	131	-	-	131	1,963	131	1,963	-	-	131	1,963
<i>Items that may be reclassified subsequently to profit or loss:</i>												
Net change in fair value of available-for-sale financial investments		7,136	-	-	7,136	3,937	-	-	-	-	-	-
Net change in fair value of available-for-sale financial assets reclassified to profit or loss		-	1,266	-	-	1,266	-	-	-	-	-	-
Foreign currency translation differences – foreign operations		-	5	-	-	5	-	-	-	-	-	-
Net impact of liquidation of subsidiary		24	-	-	24	-	-	-	-	-	-	-
<b>Other comprehensive income for the year, net of tax</b>	7,291	7,171	-	-	7,291	7,171	131	1,963	-	-	131	1,963
<b>Total comprehensive income for the year</b>	67,293	19,528	21,034	3	88,327	19,531	58,355	9,095	21,034	3	79,389	9,098

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

YEAR ENDED 31 MARCH 2015

Group	Note	Share capital \$'000	Capital account \$'000	Fair value reserve \$'000	Translation reserve \$'000	Statutory reserve \$'000	Accumulated surpluses \$'000	Accumulated surpluses – restricted fund \$'000	Total \$'000
At 1 April 2013		18,001	356,165	6	(21)	30	414,553	–	788,734
<b>Total comprehensive income for the year</b>		–	–	–	–	–	12,357	3	12,360
Profit for the year		–	–	–	–	–	12,357	3	12,360
<b>Other comprehensive income</b>		–	–	–	–	–	1,963	–	1,963
Defined benefit plan remeasurements	20	–	–	–	–	–	1,963	–	1,963
Net change in fair value of available-for-sale financial investments		–	–	3,937	–	–	–	–	3,937
Net change in fair value of available-for-sale financial assets reclassified to profit or loss		–	–	1,266	–	–	–	–	1,266
Transfer to statutory reserve		–	–	–	–	2	(2)	–	–
Foreign currency translation difference		–	–	–	5	–	–	–	5
<b>Other comprehensive income for the year</b>		–	–	5,203	5	2	1,961	–	7,171
<b>Total comprehensive income for the year</b>		–	–	5,203	5	2	14,318	3	19,531
<b>Transactions with owners, recognised directly in equity</b>		–	–	–	–	–	–	–	–
<b>Contributions by and distributions to owners</b>		–	–	–	–	–	(20,780)	–	(20,780)
Dividend paid for the year	32	–	–	–	–	–	(20,780)	–	(20,780)
<b>Total contributions by and distributions to owners</b>		–	–	–	–	–	(20,780)	–	(20,780)
At 31 March 2014		18,001	356,165	5,209	(16)	32	408,091	3	787,485

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(CONTINUED)

YEAR ENDED 31 MARCH 2015

Group	Note	Share capital \$'000	Capital account \$'000	Fair value reserve \$'000	Translation reserve \$'000	Statutory reserve \$'000	Accumulated surpluses \$'000	Accumulated surpluses – restricted fund \$'000	Total \$'000
At 1 April 2014		18,001	356,165	5,209	(16)	32	408,091	3	787,485
<b>Total comprehensive income for the year</b>		–	–	–	–	–	60,002	21,034	81,036
Profit for the year		–	–	–	–	–	60,002	21,034	81,036
<b>Other comprehensive income</b>		–	–	–	–	–	131	–	131
Defined benefit plan remeasurements	20	–	–	–	–	–	131	–	131
Net change in fair value of available-for-sale financial investments		–	–	7,136	–	–	–	–	7,136
Net impact of liquidation of subsidiary		–	–	–	16	(32)	40	–	24
<b>Other comprehensive income for the year</b>		–	–	7,136	16	(32)	171	–	7,291
<b>Total comprehensive income for the year</b>		–	–	7,136	16	(32)	60,173	21,034	88,327
<b>Transactions with owners, recognised directly in equity</b>		–	–	–	–	–	–	–	–
<b>Contributions by and distributions to owners</b>		4,000	–	–	–	–	–	–	4,000
Issue of share capital	16	4,000	–	–	–	–	–	–	4,000
<b>Total contributions by and distributions to owners</b>		4,000	–	–	–	–	–	–	4,000
At 31 March 2015		22,001	356,165	12,345	–	–	468,264	21,037	879,812

The accompanying notes form an integral part of these financial statements.

# STATEMENT OF CHANGES IN EQUITY

YEAR ENDED 31 MARCH 2015

	Note	Share capital \$'000	Capital account \$'000	Accumulated surpluses \$'000	Accumulated surpluses – restricted fund \$'000	Total \$'000
<b>Authority</b>						
At 1 April 2013		18,001	356,165	407,185	–	781,351
Total surplus for the year		–	–	7,132	3	7,135
<b>Other comprehensive income</b>						
Defined benefit plan remeasurements	20	–	–	1,963	–	1,963
Other comprehensive income for the year		–	–	1,963	–	1,963
Dividend paid for the year	32	–	–	(20,780)	–	(20,780)
At 31 March 2014		18,001	356,165	395,500	3	769,669
<b>At 1 April 2014</b>						
At 1 April 2014		18,001	356,165	395,500	3	769,669
Total surplus for the year		–	–	58,224	21,034	79,258
<b>Other comprehensive income</b>						
Defined benefit plan remeasurements	20	–	–	131	–	131
Other comprehensive income for the year		–	–	131	–	131
Issue of share capital	16	4,000	–	–	–	4,000
At 31 March 2015		22,001	356,165	453,855	21,037	853,058

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

YEAR ENDED 31 MARCH 2015

	Group	
	2014/2015	2013/2014
	\$'000	\$'000
<b>Cash flows from operating activities</b>		
Deficit before government grants	(95,912)	(201,858)
Adjustments for:		
Depreciation of property, plant and equipment	16,063	6,414
Impairment loss of the property, plant and equipment	–	3,936
Amortisation of intangible assets	5,481	1,283
Loss on liquidation of subsidiary	13	–
Amortisation of deferred expenditure	1,003	495
Deferred expenditure written off	–	313
Impairment loss of available-for-sale financial assets	–	1,266
Allowance for impairment	(6)	(283)
Staff loan written off	3	–
Provision for pension and medical benefit	478	211
Interest income	(22,042)	(19,319)
Capital distributions from available-for-sale financial assets which were previously written off	–	(59)
Gain on disposal of available-for-sale financial assets	(359)	–
Net gain on disposal of investments at fair value through profit or loss	(933)	(6,202)
Loss/(gain) on disposal of property, plant and equipment	7	(8)
Dividend income	(1,318)	(74)
Fair value changes on investments at fair value through profit or loss (net)	(37,521)	(4,322)
Amortisation of deferred income in the income and expenditure	(91,623)	(76,433)
	(226,666)	(294,640)
Changes in working capital:		
Increase in deferred income	227,135	60,136
Increase in trade and other payables	18,656	3,749
Decrease in advances and deposits	(27)	(38)
(Decrease)/increase in trade and other receivables	(31,301)	1,536
Cash used in operations	(12,203)	(229,257)
Deferred expenditure paid	(1,949)	(1,150)
Grants disbursed on behalf of other government agency	(44,364)	–
Pension and medical benefit paid	(2,780)	(2,822)
Income tax paid	(349)	(123)
Contributions to consolidated fund	(1,462)	(8,917)
<b>Net cash used in operating activities</b>	(63,107)	(242,269)

The accompanying notes form an integral part of these financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

YEAR ENDED 31 MARCH 2015

	Group	
	2014/2015	2013/2014
	\$'000	\$'000
<b>Cash flows from investing activities</b>		
Purchase of investments at fair value through profit or loss	(2,097)	(6,363)
Net proceed from disposal of investments at fair value through profit or loss	24,699	156,800
Interest income received	20,136	18,579
Dividend income received	1,318	74
Capital distributions from available-for-sale financial assets which were previously written off	–	59
Purchase of available-for-sale financial assets	(62)	–
Proceeds from disposal of available-for-sale financial assets	1,688	–
Proceeds on disposal of property, plant and equipment	24	29
Purchase of intangible assets	(13,301)	(3,807)
Purchase of property, plant and equipment	(56,562)	(8,436)
<b>Net cash (used in)/from investing activities</b>	<b>(24,157)</b>	<b>156,935</b>
<b>Cash flows from financing activities</b>		
Operating and development grants received	306,125	117,348
Decrease in cash earmarked for payment of pension and medical benefits	2,433	4,574
Increase in cash set aside for specific purposes and restricted fund	(35,233)	(33,114)
Issue of share capital	4,000	–
Dividends paid	–	(20,780)
<b>Net cash from financing activities</b>	<b>277,325</b>	<b>68,028</b>
<b>Net increase/(decrease) in cash and bank balances</b>	<b>190,061</b>	<b>(17,306)</b>
Cash and cash equivalents at the beginning of year	52,072	69,373
Effects of exchange rate changes on the balance of cash held in foreign currencies	14	5
<b>Cash and bank balances at the end of year (Note A)</b>	<b>242,147</b>	<b>52,072</b>

## Note A

Cash and bank balances:

Cash with Accountant General Department ("AGD")	446,316	211,496
Cash with custodians	32,957	45,799
Cash at bank	1,996	1,099
	481,269	258,394
Less: Cash earmarked for payment of pension and medical benefits (Note 15)	(29,688)	(32,121)
Cash set aside for specific purposes and restricted fund (Note 15)	(209,434)	(174,201)
	242,147	52,072

The accompanying notes form an integral part of these financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

THESE NOTES FORM AN INTEGRAL PART OF THE FINANCIAL STATEMENTS.

THE FINANCIAL STATEMENTS WERE AUTHORISED FOR ISSUE BY THE BOARD ON 10 JULY 2015.

## 1 Domicile and activities

Info-Communications Development Authority of Singapore (the "Authority") is a statutory board established in Singapore on 1 December 1999 under the Info-communications Development Authority Act of Singapore Act, (Cap. 137A, 2000 Revised Edition).

As a statutory board, the Authority is subjected to the control of its supervisory ministry, Ministry of Communications and Information ("MCI"), and is required to follow the policies and instructions issued from time to time by MCI and other government ministries and departments such as the Ministry of Finance ("MOF").

The Authority is domiciled in Singapore and has its registered office at 10 Pasir Panjang Road, #10-01, Mapletree Business City, Singapore 117438.

The principal activities of the Authority are:

- (a) to develop and promote the efficiency and international competitiveness of the info-communications industry in Singapore;
- (b) to ensure that the telecommunication services are readily accessible and delivered competitively at performance standards that meet the social, industrial and commercial needs of Singapore;
- (c) to exercise licensing and regulatory functions in respect of telecommunication systems and services in Singapore;
- (d) to promote the use of the internet, broadband and electronic commerce and to establish regulatory frameworks for that purpose;
- (e) to plan, promote, develop and implement information and communications technology systems and services for government ministries, departments and agencies;
- (f) to provide consultancy and advisory services concerning info-communications technology;
- (g) to provide administrative support, including the provision of premises, office supplies and equipment and manpower and premises to the Personal Data Protection Commission in the performance of its functions under the Personal Data Protection Act 2012; and
- (h) To perform the functions and duties and exercise the powers of the Administration Body under the Personal Data Protection Act 2012, if so appointed.

The consolidated financial statements of the Group comprise the Authority and its subsidiaries (together referred to as the "Group" and individually as the "Group entities"). The principal activities of the subsidiaries are as stated in note 6.

# NOTES TO THE FINANCIAL STATEMENTS

## 2 Basis of preparation

### 2.1 Statement of compliance

The financial statements have been prepared in accordance with the provision of the Info-communications Development Authority of Singapore Act (Cap. 137A, 2000 Revised Edition) and Statutory Board Financial Reporting Standards ("SB-FRS"), including Interpretations of SB-FRS ("INT SB-FRS") and SB-FRS Guidance notes as promulgated by the Accountant-General.

### 2.2 Basis of measurement

The financial statements have been presented on the historical cost basis except for certain financial assets and liabilities which are measured at fair value or reasonable value as stated in the respective accounting policies detailed below.

### 2.3 Functional and presentation currency

The financial statements are presented in Singapore dollars, which is the functional currency of the Authority. All financial information presented in Singapore dollars have been rounded to the nearest thousand, unless otherwise stated.

### 2.4 Use of estimates and judgements

The preparation of financial statements in conformity with SB-FRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is as follows:

- *Classification of investments at fair value through profit or loss, investments at cost less impairment and available-for-sale financial assets*

The Group designated investments at fair value through profit or loss in the following circumstances:

- The investments form a part of a group of financial assets or financial instruments or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis;
- The designation eliminated or significantly reduced an accounting mismatch, which would otherwise have arisen; or
- The asset contains an embedded derivative that significantly modified the cash flows that would otherwise have been required to be bifurcated. Where the embedded derivatives are not capable of being measured separately from the host contracts, either at inception or at subsequent reporting periods, the entire contract is designated as investments at fair value through profit or loss.

The Group designated investments at cost less impairment in the following circumstances:

- Investment in unquoted equity securities that do not have a quoted price in an active market and whose fair value of these companies cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed. Accordingly, these investments are stated at cost less impairment (see note 10).

# NOTES TO THE FINANCIAL STATEMENTS

The Group designated available-for-sale financial assets in the following circumstances:

- Long term investments in companies that are involved in start up activities in the information and communication technologies sectors with an expected investment period of 3 – 5 year that are not designated as investments at fair value through profit or loss or loans and receivables; and
- Any other investment that is not designated as investments at fair value through profit or loss or loans and receivables.

- *Service fees*

The Group applies judgment and consideration of all relevant facts and circumstances in determining whether the Group is acting as a principal or as an agent in its contractual arrangements. The Group would be determined to be acting as a principal when the Group assumes risks and rewards associated with the transactions.

- *OneKey security devices*

In order to achieve pervasive adoption of strong authentication by public facing online services, OneKey security devices will be distributed free to all Singaporeans and Permanent Residents within the first five years of the roll-out of the National Authentication Framework (“NAF”) Programme. Management has assessed that these devices will be expensed off upon the Group incurring the present legal obligations as it reflects the underlying economic substance at the current implementation phase of the NAF project.

Information about assumptions and estimation uncertainties that may have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

- *Impairment loss on property, plant and equipment*

The Group assesses the carrying amounts of its property, plant and equipment against their recoverable amounts at each reporting date to determine whether there is any indication of impairment.

Estimates of recoverable amounts were based on the higher of calculated value-in-use and fair value less cost to sell as determined by an independent professional valuer. The fair value are based on estimated amounts obtainable for the sale of the asset on an arm’s length transaction between knowledgeable, willing parties, less the cost of disposal, utilising an open market value and replacement costs basis for separately identifiable components of the asset.

- *Impairment loss on subsidiaries*

Management reviews the carrying amounts of the investment in subsidiaries at each reporting date to determine whether there is any indication of impairment. If such indication exists, the recoverable amount is estimated.

Estimates of recoverable amounts were based on the higher of calculated value-in-use and fair value less cost to sell. In assessing value-in-use, management need to estimate the future cash flows expected from the cash-generating units and an appropriate discount rate to calculate the present value of future cash flows.

- *Impairment of Available-for-sale financial assets and investments at cost*

The Group follows the guidance of SB-FRS 39 in determining when an available-for-sale investment is impaired as opposed to a temporary aberration. This determination process requires the exercising of significant judgement and the use of estimates by management. The Group evaluates, among other factors, the duration or the extent to which the fair value of an investment falls short of its carrying amount; the financial health and near term business outlook of the investee entity, including factors such as changes in technology, overall industry and sector performance; as well as operational and financial cash flows historically generated and forecasted to be generated by the investee entity.

# NOTES TO THE FINANCIAL STATEMENTS

Management regularly monitors these investments for indicators of impairment, including deteriorating financial performance, disorderly change in top management, key product failure, loss of major customers and other adverse news and reports on the investee entities. Management exercises judgement to determine whether there are indicators of impairment based on all relevant information available, and where accessible, interviews conducted with management team of the investee entities.

- *Valuation of investments*

The determination of fair value for financial assets and financial liabilities for which there is no observable market price requires the use of valuation techniques as described in Note 23. For financial instruments that trade infrequently and have little price transparency, fair value is less objective and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risks affecting the specific instrument.

The Group's critical judgement is required in determining the accounting policy on fair value measurements and in relation to the designation of financial instruments into the different levels (i.e. Level 1 to 3).

- *Provision for medical and pension benefits*

Provision for medical and pension benefits is estimated by management based on the most recent valuation by professional actuaries. Changes to assumptions and estimates used in the valuation would result in change to the provision for medical and pension benefits amounts estimated.

- *Utilisation of tax losses*

Certain subsidiaries have unused tax losses at the end of the reporting period. Utilisation of such losses is subject to the agreement of the Inland Revenue Authority of Singapore and the retention of majority shareholders as defined. These subsidiaries have not recognised any deferred tax benefits in respect of such tax losses which may be available for offsetting against profits due to the unpredictability of future profit streams.

- *Provision for foreseeable losses for long-term service contracts*

Revenue and profit recognition on long-term service contracts are dependent on estimating the eventual outcome of the contracts, as well as work done to date. Actual outcome in terms of total costs or revenue may be higher or lower than estimated at the reporting date, which would affect the revenue and profit recognised in future years. As at the reporting date, the management considered that all costs to complete and revenue can be reliably estimated.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. Differences between the actual results and management's estimates would affect the results of the period in which such differences are determined.

## 2.5 Changes in accounting policies

The Group has adopted all the new and revised SB-FRSs, INT SB-FRSs and Guidance notes which became effective during the year. The initial adoption of these SB-FRSs, INT SB-FRSs and Guidance notes did not have a material impact on these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## 3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by Group entities, except as explained in note 2.5, which addresses changes in accounting policies.

### 3.1 Basis of consolidation

- (i) **Subsidiaries**  
Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group.
- (ii) **Transactions eliminated on consolidation**  
Intra-group balances and transactions, and any unrealised income and expense arising from intra-group transactions, are eliminated in preparing the consolidated financial statements.
- (iii) **Subsidiaries in the separate financial statements**  
Investments in subsidiaries are stated in the Authority's statement of financial position at cost less accumulated impairment losses.

### 3.2 Foreign currency

- (i) **Foreign currency transactions**  
Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on retranslation are recognised in profit or loss, except for the following differences which are recognised in other comprehensive income arising on the retranslation of available-for-sale equity instruments (except on impairment in which case foreign currency differences that have been recognised in other comprehensive income are reclassified to profit or loss).

- (ii) **Foreign operations**  
The assets and liabilities of foreign operations are translated to Singapore dollars at exchange rates at the end of the reporting period. The income and expenses of foreign operations are translated to Singapore dollars at exchange rates at the dates of the transactions.

Foreign currency differences are recognised in other comprehensive income, and presented in the foreign currency translation reserve (translation reserve) in equity. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is

# NOTES TO THE FINANCIAL STATEMENTS

reclassified to profit or loss as part of the gain or loss on disposal. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, foreign exchange gains and losses arising from such a monetary item that are considered to form part of a net investment in a foreign operation are recognised in other comprehensive income, and are presented in the translation reserve in equity.

### 3.3 Property, plant and equipment

#### (i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes: the cost of materials and direct labour; any other costs directly attributable to bringing the assets to a working condition for their intended use; when the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and capitalised borrowing costs.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and is recognised net in profit or loss.

#### (ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

#### (iii) Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, unless it is included in the carrying amount of another asset.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use. Capital-work-in-progress is not depreciated.

## NOTES TO THE FINANCIAL STATEMENTS

The estimated useful lives for the current and comparative years are as follows:

Leasehold Improvements, Furniture and fittings	- 3 to 10 years
Equipment	- 3 to 5 years
Plant and machinery	- 5 to 7 years
Buildings	- 50 years
Infrastructure	- 3 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

Assets below \$2,000 are expensed off in the year of purchase.

### 3.4 Intangible assets

Intangible assets that are acquired by the Group and have finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

Amortisation is calculated based on the cost of the asset, less its residual value. Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use.

The estimated useful lives for the current and comparative years are as follows:

Application software	3 years
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Amortisation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

Application software below \$10,000 is expensed off in the year of purchase.

### 3.5 Deferred expenditure

Expenditure incurred in providing scholarships is capitalised and stated at cost less accumulated amortisation. Amortisation is calculated on a straight-line basis to write off the cost over the period of the scholarship bond from 1 to 6 years commencing from the year that the scholars commence employment with the Group.

### 3.6 Government grants and contribution received

Government grants and contributions from other organisations are recognised initially at their fair value where there is reasonable assurance that the grants and contributions will be received and the Group will comply with the conditions associated with the grants and contributions.

#### (i) Operating grants

Government grants and contributions from other organisations that compensate the Group for expenses incurred are recognised in profit or loss on a systematic basis in the same periods in which the expenses are recognised.

# NOTES TO THE FINANCIAL STATEMENTS

- (ii) **Development grants**  
Government grants and contributions from other organisations for specific development project expenditure are recognised as grants received in advance on the statement of financial position, upon receipt or grants receivable where accrued and are recognised in profit or loss on a systematic basis in the same periods in which the development expenses are recognised.
- (iii) **Capital grants**  
Capital grants are recognised in profit or loss on a systematic basis over the useful life of the asset. Government grants and contributions from other organisations utilised for the purchase of depreciable assets are initially recorded as “deferred capital grants” on the statement of financial position of the Group. Deferred capital grants are then recognised in the statement of income and expenditure over the periods necessary to match the depreciation of the assets purchased, with the related grants. Upon the disposal of the asset, the balance of the related deferred capital grants is recognised in the statement of income and expenditure to match the net book value of the assets written off.

## 3.7 Financial instruments

- (i) **Non-derivative financial assets**  
The Group initially recognises loans and receivables and deposits on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies non-derivative financial assets into the following categories: financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial assets.

### *Financial assets at fair value through profit or loss*

A financial asset is classified at fair value through profit or loss if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated at fair value through profit or loss if the Group manages and evaluates the performance of the assets on fair value basis in accordance with the Group’s documented risk management or investment strategy. Attributable transaction costs are recognised in profit or loss as incurred. Financial assets at fair value through profit or loss are measured at fair value, and changes therein, which takes into account any dividend income, are recognised in profit or loss.

Financial assets designated as investments at fair value through profit or loss comprise equity and debt securities that otherwise would have been classified as available for sale.

### *Investments at cost less impairment*

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value of these companies cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed. Accordingly, these investments are stated at cost less impairment (see note 10).



# NOTES TO THE FINANCIAL STATEMENTS

## *Loans and receivables*

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and bank balances, trade receivables, due from subsidiaries (non-trade), other receivables, grants receivables and staff loans receivables. Cash and bank balances comprised cash held with Accountant General's Department ("AGD"), cash held with external fund managers, cash on hand and short-term deposits with maturities of three months or less that are subject to an insignificant risk of changes in their fair value. For the purpose of the statement of cash flows, cash and bank balances earmarked for payment of pension and medical benefits to pensioners and set aside for specific purposes as designated by management are excluded.

## *Available-for-sale financial assets*

Available-for-sale financial assets are non-derivative financial assets that are designated as available for sale or are not classified in any of the above categories of financial assets.

Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses and foreign currency differences on available-for-sale debt instruments, are recognised in other comprehensive income and presented in the fair value reserve in equity. When an investment is derecognised, the gain or loss accumulated in equity is reclassified to profit or loss.

Available-for-sale financial assets comprise unquoted equity securities and unquoted fund investments.

### (ii) Non-derivative financial liabilities

Financial liabilities (including liabilities designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

Other financial liabilities comprise trade payables, other payables, due to subsidiaries (non-trade) and contribution payable to consolidated fund.

### (iii) Share capital

Shares are classified as equity. Incremental costs directly attributable to the issue of shares are recognised as a deduction from equity, net of tax effects.

# NOTES TO THE FINANCIAL STATEMENTS

(iv) Derivative financial instruments

The Group enters into derivative financial instruments, when deemed necessary, to manage its exposure to foreign currency risk and other risks.

Embedded derivatives are separate from the host contract and accounted for separately if the economic characteristics and risk of the host contract and the embedded derivative are not closely related, a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative, and the combined instrument is not measured at fair value through profit or loss.

In cases where the embedded derivative cannot be separated from its host contract because the Group is unable to measure the embedded derivative separately either at acquisition or at a subsequent financial reporting date, it shall designate the entire hybrid (combined) contract as at fair value through profit or loss.

Derivatives are recognised initially at fair value; attributable transaction costs are recognised in profit or loss as incurred. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are accounted for as described below.

*Separable embedded derivatives*

Changes in the fair value of separated embedded derivatives are recognised immediately in profit or loss.

*Other non-trading derivatives*

When a derivative financial instrument is used economically the foreign exchange exposure of a recognised monetary asset or liability, no hedge accounting is applied and any gain or loss on the hedging instrument is recognised in profit or loss.

### 3.8 Impairment

(i) Non-derivative financial assets

A financial asset not carried at fair value through profit or loss is assessed at the end of each reporting period to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event has a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Group on terms that the Group would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the group, economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment.

*Loans and receivables*

The Group considers evidence of impairment for loans and receivables at both a specific asset and collective level. All individually significant loans and receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Loans and receivables that are not individually significant are collectively assessed for impairment by grouping together loans and receivables with similar risk characteristics.

## NOTES TO THE FINANCIAL STATEMENTS

In assessing collective impairment, the Group uses historical trends of the probability of default, the timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows, discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised. When the Group considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through profit or loss.

### *Available-for-sale financial assets*

Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve in equity to profit or loss. The cumulative loss that is reclassified from equity to profit or loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss recognised previously in profit or loss. Changes in cumulative impairment provisions attributable to application of the effective interest method are reflected as a component of interest income. If, in a subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognised, then the impairment loss is reversed. The amount of the reversal is recognised in profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised in other comprehensive income.

### (ii) Non-financial assets

The carrying amounts of the Group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit ("CGU") exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated to reduce the carrying amounts of the other assets in the CGU (group of CGUs) on a pro rata basis.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

# NOTES TO THE FINANCIAL STATEMENTS

## 3.9 Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as interest expense.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Group from a contract are lower than the unavoidable cost of meeting the obligations under the contract. The provision is measured at the present value of the lower of the expected cost of terminating the contract and the expected net cost of continuing with the contract. Before a provision is established, the Group recognises any impairment loss on the assets associated with the contract.

### *Site Restoration*

In accordance with the applicable terms and conditions in the lease agreement governing the Group's use of assets under operating leases and a provision for site restoration in respect of the leased premises, and the related expense, was recognised at the date of inception of the lease.

## 3.10 Employee benefits

### (i) Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

Contributions on the employees' salaries are made to the Central Provident Fund ("CPF") as required by law. The CPF contributions are recognised as expenses in the period when the employees rendered their services.

### (ii) Defined benefit plans

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The Group's net obligation in respect of defined benefit pension plans is calculated separately for each plan by estimating future benefit that the employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. The fair value of any plan assets is deducted. The Group determines the net interest expense (income) on the net defined benefit liability (asset) for the period by applying the discount rate used to measure the defined benefit obligation at the beginning of the annual period to the net defined benefit liability (asset). The discount rate is the yield at the reporting date on government bonds that have maturity dates approximating the terms of the Group's obligations and that are denominated in the same currency in which the benefits are expected to be paid.

The calculation is performed annually by a qualified actuary using the projected unit credit method. Under the method, a "projected accrued benefit" is calculated for each benefit. For all active members of the scheme, the "projected accrual benefit" is based on the scheme's accrual formula and upon service as of the valuation date, but using the employee's scheme salary, projected to the age at which the employee is assumed to leave active service. For inactive members, it is the total benefit. The defined benefit obligation/project benefit obligation/plan liability is the discounted present value of the "projected accrued benefits". The service cost is the corresponding value of benefits earned by active members over the year as a result of one more year of service.

# NOTES TO THE FINANCIAL STATEMENTS

Re-measurements from defined benefit plans comprise actuarial gains and losses, the return on plan assets (excluding interest) and the effect of the asset ceiling (if any, excluding interest). The Group recognises them immediately in other comprehensive income and all expenses related to defined benefit plans in employee benefits expense in profit or loss.

When the benefits of a plan are changed, or when a plan is curtailed, the portion of the changed benefit related to past service by employees, or the gain or loss on curtailment, is recognised immediately in profit or loss when the plan amendment or curtailment occurs.

The Group recognises gains and losses on the settlement of a defined benefit plan when the settlement occurs. The gain or loss on settlement is the difference between the present value of the defined benefit obligation being settled as determined on the date of settlement and the settlement price, including any plan assets transferred and any payments made directly by the Group in connection with the settlement.

(iii) Termination benefits

Termination benefits are recognised as an expense when the Group is committed demonstrably, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

(iv) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed when the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

(v) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the unconsumed leave as a result of services rendered by employees up to the reporting date.

### 3.11 Trust and agency funds

Moneys received from the Government and other organisations where the Authority is not the owner and beneficiary are accounted for as trust and agency funds. The receipts and expenditure in respect of agency funds are taken directly to the respective funds accounts and the net assets relating to these funds are shown as a separate line item on the statement of financial position. Trust and agency funds are accounted for on an accruals basis.

### 3.12 Restricted funds

These are funds earmarked for specific purposes and for which separate disclosure is necessary as these funds are material. There are legal and other restrictions on the ability of the Authority to distribute or otherwise apply its funds. The treatment is in accordance with Guidance Note 1 issued by the Accountant General Department ("AGD"). Restricted funds are accounted for on an accruals basis.

They are accounted for separately in the Statements of comprehensive income and expenditure and the assets and liabilities are disclosed separately in note 17 of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## 3.13 Deferred income

When the Group receives advance payments from customers in respect of license and related fees, the Group recognises the deferred income to profit or loss over the remaining period of the license or agreement.

When the Group receives a deferred income for provision of services, the Group recognises the deferred income in profit or loss in the period when the service is rendered.

## 3.14 Income

Income is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Income is recognised when significant risks and rewards of ownership have been transferred to customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuity management involvement with goods, and the amount of revenue can be measured reliably.

(i) Service fees

Service fees are recognised in the period when the services are rendered to customers, net of goods and service tax.

(ii) Licence and frequency fees

Licence and frequency fees are recognised on the accrual basis over the validity period, except for certain types of fees that are recognised in the year in which they are received, net of goods and services tax.

(iii) Long-term service contracts

Contract revenue includes the initial amount agreed in the contract plus any variations in contract work, claims and incentive payments, to the extent that it is probable that they will result in revenue and can be measured reliably. As soon as the outcome can be estimated reliably, contract revenue is recognised in income and expenditure in proportion to the stage of completion of the contract. Contract expenses are recognised as incurred unless they create an asset related to future contract activity.

The stage of completion is measured by the proportion of direct labour costs incurred for work performed to date relative to the estimated total direct labour costs. Where the outcome of a contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that is probable will be recoverable. An expected loss on a contract is recognised immediately in profit or loss.

When contract costs incurred to date plus recognised profits less recognised losses exceed gross billings, the surplus representing amounts due from customer is included in other receivables.

(iv) Dividend income

Dividend income is recognised on the date that the Group's right to receive payment is established, which in the case of quoted securities is normally the ex-dividend date.

(v) Development project income

Development income is recognised in the same periods in which the development expense is recognised.

(vi) Interest income

Interest income is recognised as it accrues, using the effective interest method.

# NOTES TO THE FINANCIAL STATEMENTS

## 3.15 Interest expenses

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in statement of income and expenditure using the effective interest method.

## 3.16 Leases

Operating lease

### *When entities within the Group are lessees of an operating lease*

Where the Group has the use of assets under operating leases, payments made under the leases are recognised in the statement of comprehensive income on a straight-line basis over the term of the lease. Lease incentives received are recognised in the statement of comprehensive income as an integral part of the total lease payments made. Leased assets are not recognised in the Group's statement of financial position.

### *Determining whether an arrangement contains a lease*

At inception of an arrangement, the Group determines whether such an arrangement is or contains a lease. A specific asset is the subject of a lease if fulfilment of the arrangement is dependent on the use of that specified asset. An arrangement conveys the right to use the asset if the arrangement conveys to the Group the right to control the use of the underlying asset. At inception or upon reassessment of the arrangement, the Group separates payments and other consideration required by such an arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Group concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset. Subsequently, the liability is reduced as payments are made and an imputed finance charge on the liability is recognised using the Group's incremental borrowing rate.

## 3.17 Tax

The Authority is a tax-exempted institution under the provisions of the Income Tax Act (Cap.134, 2004 Revised Edition). The subsidiaries of the Authority are subject to local income tax regulation as described below.

Tax expense comprises current and deferred tax. Current tax and deferred tax is recognised in statement of income and expenditure except to the extent that it relates to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for: temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and temporary differences related to investments in subsidiaries to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

# NOTES TO THE FINANCIAL STATEMENTS

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

### **3.18 New standards and interpretations not adopted**

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning 1 April 2015, and have not been applied in preparing these financial statements. Those new standards, amendments to standards and interpretations are not expected to have a significant effect on the financial statements of the Group and the Authority in future financial periods and which the Group does not plan to early adopt.



# NOTES TO THE FINANCIAL STATEMENTS

## 4 Property, plant and equipment

Group	Leasehold Improvement, Furniture and fittings \$'000	Equipment \$'000	Plant and machinery \$'000	Building \$'000	Infrastructure \$'000	Capital work- in-progress \$'000	Total \$'000
<b>Cost</b>							
At 1 April 2013	16,244	15,783	7,467	809	6,773	2,998	50,074
Additions	1,065	1,523	125	-	1,000	4,723	8,436
Disposals	(131)	(192)	(80)	-	-	-	(403)
Reclassification	134	46	-	-	829	(1,009)	-
Reclassification to intangible assets	-	-	-	-	-	(1,855)	(1,855)
At 31 March 2014	17,312	17,160	7,512	809	8,602	4,857	56,252
Additions	5,400	43,166	238	76	-	7,682	56,562
Disposals	(31)	(1,003)	(714)	-	-	-	(1,748)
Reclassification	23	3,353	-	-	-	(3,376)	-
Reclassification to intangible assets	-	-	-	-	-	(1,457)	(1,457)
At 31 March 2015	22,704	62,676	7,036	885	8,602	7,706	109,609
<b>Accumulated depreciation and impairment loss</b>							
At 1 April 2013	8,812	12,349	6,358	809	4,666	-	32,994
Depreciation for the year	4,240	1,866	308	-	-	-	6,414
Disposals	(126)	(176)	(80)	-	-	-	(382)
Impairment loss	-	-	-	-	3,936	-	3,936
At 31 March 2014	12,926	14,039	6,586	809	8,602	-	42,962
Depreciation for the year	1,376	14,338	332	17	-	-	16,063
Disposals	(31)	(1,003)	(683)	-	-	-	(1,717)
At 31 March 2015	14,271	27,374	6,235	826	8,602	-	57,308
<b>Carrying amounts</b>							
At 1 April 2013	7,432	3,434	1,109	-	2,107	2,998	17,080
At 31 March 2014	4,386	3,121	926	-	-	4,857	13,290
At 31 March 2015	8,433	35,302	801	59	-	7,706	52,301

# NOTES TO THE FINANCIAL STATEMENTS

	Furniture and fittings \$'000	Equipment \$'000	Plant and machinery \$'000	Building \$'000	Capital work-in-progress \$'000	Total \$'000
<b>Authority</b>						
<b>Cost</b>						
At 1 April 2013	16,098	13,190	7,467	809	2,164	39,728
Additions	1,065	1,499	125	-	4,724	7,413
Disposals	(118)	(46)	(80)	-	-	(244)
Reclassification	134	46	-	-	(180)	-
Reclassification to intangible assets	-	-	-	-	(1,855)	(1,855)
At 31 March 2014	17,179	14,689	7,512	809	4,853	45,042
Additions	1,959	43,110	238	76	7,682	53,065
Disposals	(31)	(922)	(714)	-	-	(1,667)
Reclassification	23	3,353	-	-	(3,376)	-
Reclassification to intangible assets	-	-	-	-	(1,457)	(1,457)
At 31 March 2015	19,130	60,230	7,036	885	7,702	94,983
<b>Accumulated depreciation</b>						
At 1 April 2013	8,783	9,986	6,358	809	-	25,936
Depreciation for the year	4,218	1,710	308	-	-	6,236
Disposals	(121)	(40)	(80)	-	-	(241)
At 31 March 2014	12,880	11,656	6,586	809	-	31,931
Depreciation for the year	1,164	14,257	332	17	-	15,770
Disposals	(31)	(922)	(683)	-	-	(1,636)
At 31 March 2015	14,013	24,991	6,235	826	-	46,065
<b>Carrying amounts</b>						
At 1 April 2013	7,315	3,204	1,109	-	2,164	13,792
At 31 March 2014	4,299	3,033	926	-	4,853	13,111
At 31 March 2015	5,117	35,239	801	59	7,702	48,918

## NOTES TO THE FINANCIAL STATEMENTS

The Authority has legal title to the land and building that is presently the Singapore Philatelic Museum ("SPM"), with an original cost amounting to \$3.179 million (2013/2014: \$3.179 million), and carrying amount of \$1 (2013/2014: \$1) as at 31 March 2015.

Capital work-in-progress represents installation of equipment, furniture and fittings in progress, which upon completion, will be reclassified to the relevant asset categories.

### Impairment loss

The Group assessed the carrying amounts of its property, plant and equipment against their recoverable amounts at each reporting date to determine whether there is any indication of impairment.

In 2013/2014, management noted indicators of impairment with respect to the Group's Infrastructure due to changes in the Infrastructure project's financial circumstances and the estimated ongoing operating costs to be incurred. As a result, an impairment assessment was performed on the above asset. Management has estimated the recoverable amount based on value-in-use method, to be zero due to estimated negative cash flows to be incurred for the foreseeable future. Hence, the carrying amount of the Infrastructure amounting to \$3.936 million was fully impaired and this has been recognised in the Group's income and expenditure statement in the previous financial year.

## 5 Intangible assets

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
<b>Cost</b>				
At 1 April	14,044	8,538	13,920	8,375
Additions	13,301	3,807	13,286	3,793
Disposals	(705)	(156)	(582)	(103)
Reclassification from capital work-in-progress	1,457	1,855	1,457	1,855
At 31 March	28,097	14,044	28,081	13,920
<b>Accumulated amortisation</b>				
At 1 April	8,803	7,676	8,711	7,586
Amortisation for the year	5,481	1,283	5,440	1,228
Disposals	(705)	(156)	(582)	(103)
At 31 March	13,579	8,803	13,569	8,711
<b>Carrying amounts</b>				
At 31 March	14,518	5,241	14,512	5,209

# NOTES TO THE FINANCIAL STATEMENTS

## 6 Subsidiaries

	Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Unquoted shares, at cost	295,535	287,535
Less: Impairment loss	(44,000)	(36,000)
	251,535	251,535

Details of the Authority's subsidiaries at the end of reporting period are as follows:

Name of subsidiary	Principal activities/ country of incorporation and operation	Cost of investment by the Authority		Proportion of ownership interest and voting power held	
		2014/2015	2013/2014	2014/2015	2013/2014
		\$'000	\$'000	%	%
<b>Held by the Authority</b>					
Infocomm Investments Pte Ltd <sup>a</sup>	Investment holding and investment management/ Singapore	237,822	237,822	100	100
Singapore Network Information Centre (SGNIC) Pte Ltd <sup>a</sup>	Registry of internet domain names/Singapore	3,813	3,813	100	100
IDA International Pte Ltd <sup>a,e</sup>	Provide consultancy services to foreign governments and public agencies as part of its overall charter to develop, collaborate and promote the Singapore local infocomm enterprises overseas/Singapore	9,900	9,900	100	100
Assurity Trusted Solutions Pte Ltd <sup>a</sup>	Provide information security services including second factor authorisation services/Singapore	44,000	36,000	100	100

# NOTES TO THE FINANCIAL STATEMENTS

Name of subsidiary	Principal activities/ country of incorporation and operation	Cost of investment by the Authority		Proportion of ownership interest and voting power held	
		2014/2015	2013/2014	2014/2015	2013/2014
		\$'000	\$'000	%	%
<b>Held by subsidiary</b>					
IDA International Bahrain Pte Ltd SPC <sup>d</sup>	Provide consultancy services/Kingdom of Bahrain	–	–	100	100
Infocomm Investments US LLC <sup>b</sup>	Marketing and promotional activities/ United States of America	–	–	100	–
Infocomm Investments (UK) Ltd <sup>c</sup>	Marketing and promotional activities/United Kingdom	–	–	100	–

<sup>a</sup> Audited by KPMG LLP, Singapore.

<sup>b</sup> Exempted from audit for the year.

<sup>c</sup> Auditor has yet to be appointed for the year.

<sup>d</sup> IDA International Bahrain Pte Ltd SPC was voluntarily liquidated on 4 February 2015 and the loss on liquidation of \$0.013 million has been recognised in profit or loss.

<sup>e</sup> IDA International will be winding down their non-revenue generating industry development functions subsequent to 31 March 2015.

## Impairment loss

At the end of each reporting period, management reviews the carrying amounts of the investment in subsidiaries to determine whether there are any indications that the investment is impaired.

Management noted indicators of impairment with respect to the Authority's investment in a subsidiary, a cash-generating unit ("CGU"), due to the estimated ongoing operating costs expected to be incurred. As a result, management estimated the recoverable amount based on the value-in-use method, to be zero due to estimated negative cash flows to be incurred for the foreseeable future. Hence, an impairment loss of \$8.000 million (2013/2014: \$19.040 million) was recognised in relation to the investment in that subsidiary and this has been recognised in the Authority's statement of income and expenditure.

# NOTES TO THE FINANCIAL STATEMENTS

## 7 Deferred expenditure

	Group and Authority	
	2014/2015	2013/2014
	\$'000	\$'000
<b>Cost</b>		
At 1 April	10,321	9,484
Additions	1,949	1,150
Written-off	–	(313)
At 31 March	12,270	10,321
<b>Accumulated amortisation</b>		
At 1 April	6,268	5,773
Amortisation for the year	1,003	495
At 31 March	7,271	6,268
<b>Carrying amount</b>		
At 31 March	4,999	4,053

Expenditure incurred in providing scholarships is capitalised and stated at cost less accumulated amortisation. Amortisation is calculated on a straight-line basis to write off the cost over the period of the scholarship bond from 1 to 6 years commencing from the year that the scholars commence employment with the Group.

## 8 Available-for-sale financial assets

	Note	Group		Authority	
		2014/2015	2013/2014	2014/2015	2013/2014
		\$'000	\$'000	\$'000	\$'000
Unquoted fund investments, at fair value	(a)	3,058	1,491	–	–
Unquoted equity shares, at fair value		7,526	9,387	–	–
		10,584	10,878	–	–

(a) Unquoted fund investments at fair value include impairment losses amounting to \$9.691 million (2013/2014: \$9.691 million).

The Group reclassified \$9.387 million of the unquoted equity securities from fair value measurement to cost measurement as the fair value of these companies cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed. Accordingly, these investments are stated at cost less impairment (see note 10).

# NOTES TO THE FINANCIAL STATEMENTS

## 9 Investments at fair value through profit or loss

Note	Group		Authority	
	2014/2015 \$'000	2013/2014 \$'000	2014/2015 \$'000	2013/2014 \$'000
<b>Designated at fair value through profit or loss</b>				
Quoted equity securities	147,900	120,167	147,900	120,167
Quoted debt securities	568,997	583,626	568,997	579,772
Unquoted equity securities (a)	7,870	6,583	–	–
	<u>724,767</u>	<u>710,376</u>	<u>716,897</u>	<u>699,939</u>

- (a) The fair values of the unquoted equity securities are determined in reference to the prices of similar securities issued by investee companies in recent financing exercises, which reflects the arm's length transaction between a willing buyer and a willing seller. Fair values of those securities which distribute regular dividends are determined using dividend discount model.

The Group reclassified \$3.089 million of the unquoted equity securities from fair value measurement to cost measurement in the current financial year as the fair value of these companies cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed. Accordingly, these investments are stated at cost less impairment (see note 10).

	Group		Authority	
	2014/2015 \$'000	2013/2014 \$'000	2014/2015 \$'000	2013/2014 \$'000
<b>Classified as</b>				
- Current	55,572	126,216	55,572	122,362
- Non-current	669,195	584,160	661,325	577,577
	<u>724,767</u>	<u>710,376</u>	<u>716,897</u>	<u>699,939</u>

As at the end of the reporting period, the Authority and the Group do not intend to liquidate certain investments at fair value through profit or loss classified as non-current within the next 12 months, which is consistent with their historical experience.

# NOTES TO THE FINANCIAL STATEMENTS

## 10 Investments at cost

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Unquoted equity securities	18,403	10,779	–	–
Less: impairment loss	(4,098)	(4,098)	–	–
	14,305	6,681	–	–

Movements in allowance for impairment loss during the year are as follows:

	2014/2015	2013/2014
	\$'000	\$'000
<b>Unquoted equity shares, at cost</b>		
At 1 April	4,098	2,833
Charge to profit or loss	–	1,265
At 31 March	4,098	4,098

## 11 Trade receivables

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Third parties	99,274	31,062	90,631	30,587
Ministries and statutory boards	37,284	78,575	37,284	78,575
Total	136,558	109,637	127,915	109,162

The average credit period on sales of services is 30 days (2013/2014: 30 days). No interest is charged on the overdue trade receivables.

The table below is an analysis of trade receivables as at the end of the reporting period:

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Not past due and not impaired	108,995	101,415	100,352	100,940
Past due but not impaired	27,563	8,222	27,563	8,222
Impaired receivables – individually assessed	–	6	–	6
Less : Allowance for impairment	–	(6)	–	(6)
Total trade receivables, net	136,558	109,637	127,915	109,162



## NOTES TO THE FINANCIAL STATEMENTS

The Group's trade receivable balances are predominantly from Singapore Government Organisations ("GO") whose credit risks are assessed to be low. There is no concentration risk at both the Group and Authority levels.

Included in the Group's trade receivables balance are debtors with a carrying amount of \$27.563 million (2013/2014: \$8.222 million) which are past due at the end of the reporting period for which no allowance for possible doubtful debts has been provided. The Group and the Authority believe that the unimpaired amounts that are past due are still collectible in full, based on historic payment behaviour. The Group does not hold any collateral over these balances. These outstanding amounts are unsecured, interest-free and repayable on demand unless otherwise stated. No guarantees have been provided or received in respect of these balances. The average age of these receivables are 58 days (2013/2014: 60 days).

These receivables are not secured by any collateral or credit enhancements.

The movement in the allowance for impairment in respect of trade receivables during the year was as follows:

	Group and Authority	
	2014/2015	2013/2014
	\$'000	\$'000
At 1 April	6	289
Amounts recovered during the year	(6)	(289)
Impairment loss recognised	–	6
At 31 March	–	6

## 12 Other receivables

	Note	Group		Authority	
		2014/2015	2013/2014	2014/2015	2013/2014
		\$'000	\$'000	\$'000	\$'000
Deposits		930	1,009	861	999
Interest receivable		7,898	8,522	7,795	8,362
Prepayments		1,886	2,178	1,111	1,632
Other debtors	(a)	10,827	3,543	8,790	1,348
		21,541	15,252	18,557	12,341

Other receivables amounts are not past due and not impaired.

- (a) The other debtors mainly pertained to the \$8.000 million being disbursed to the National Council of Social Service in the current year to help low-income households, the Voluntary Welfare Organisations and Help Agencies to bridge digital divide over a period of 4 years.

# NOTES TO THE FINANCIAL STATEMENTS

## 13 Grants received in advance/(receivables)

	Group and Authority	
	2014/2015	2013/2014
	\$'000	\$'000
At 1 April	(76,030)	25,747
Operating grants – Government	117,785	79,216
Development grants – Government	188,340	38,132
Net grants received during the year	306,125	117,348
Transfer to deferred capital grants	(58,754)	(3,720)
Grants recognised in income and expenditure	(176,782)	(215,405)
Grants disbursed on behalf of other government agency	(44,364)	–
At 31 March	(49,805)	(76,030)
<b>Classified as</b>		
- Operating	17,216	7,496
- Development	(67,021)	(83,526)
	(49,805)	(76,030)

# NOTES TO THE FINANCIAL STATEMENTS

## 14 Income tax expense

- (a) The Authority is a tax exempted institution under the provision of the Income Tax Act (Cap.134, 2004 Revised Edition). The subsidiaries of the Authority are subject to tax under Singapore income tax legislation.

	Group	
	2014/2015	2013/2014
	\$'000	\$'000
<b>Current tax expense</b>		
Current year	423	395
Over provision in prior years	(74)	(78)
	349	317
<b>Deferred tax expense</b>		
Deferred taxation	(3)	(11)
	346	306
Surplus before contribution to consolidated fund and income tax	97,615	14,128
Add: Dividend from subsidiaries	1,135	1,963
Less: Impairment on investment in subsidiary	(8,000)	(19,040)
Less: Surplus of the Authority subject to contribution to consolidated fund	(95,491)	(8,597)
Loss before income tax of the subsidiaries	(4,741)	(11,546)
Income tax benefit at Singapore tax rate of 17% (2013/2014: 17%)	(806)	(1,963)
Non-deductible item	247	783
Tax rebate	(30)	(30)
Tax incentive not recognised	–	58
Tax incentive	(102)	(31)
Income not subject to tax	(62)	(106)
Effect of previously unrecognised deferred tax benefits	(566)	–
Over provision in prior years	(74)	(78)
Effect of deferred tax benefits not recognised	1,731	1,678
Others	8	(5)
	346	306

As at 31 March 2015, subject to the agreement by the tax authorities, certain subsidiaries of the Group have unutilised tax losses amounting to approximately \$69.309 million (2013/2014: \$64.008 million) available for offset against future profits. No deferred tax asset arising from the unutilised tax losses has been recognised due to the unpredictability of future profit streams.

# NOTES TO THE FINANCIAL STATEMENTS

## (b) Movements in deferred taxation

	Group	
	2014/2015	2013/2014
	\$'000	\$'000
At 1 April	9	20
Credited to income or expenditure	(3)	(11)
At 31 March	6	9

Deferred tax liabilities are attributable to property, plant and equipment.

## 15 Cash and bank balances

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Cash with the AGD	446,316	211,496	392,132	153,166
Cash with custodian	32,957	45,799	32,957	45,799
Bank and cash balances	1,996	1,099	209	442
Total	481,269	258,394	425,298	199,407

The Group participates in the Accountant-General Department's Centralised Liquidity Management Scheme ("CLM") whereby the Group's cash is pooled together and managed centrally by Accountant-General Department ("AGD"), a related party. This does not affect the daily liquidity of the Group. AGD pays interest on the Group's cash balances participating in AGD's CLM. For the year, the effective rate was 0.85% (2013/2014: 0.62%).

Cash and bank balances of the Group and Authority include an amount of approximately \$29.688 million (2013/2014: \$32.121 million) earmarked for payment of pension and medical benefits to pensioners and \$209.434 million (2013/2014: \$174.201 million) set aside for specific purposes and restricted fund.

## 16 Equity

	Group and Authority			
	2014/2015	2013/2014	2014/2015	2013/2014
	No. of shares	No. of shares	\$'000	\$'000
<b>Issued and fully paid up:</b>				
At beginning of year	18,001,001	18,001,001	18,001	18,001
Issuance of shares	4,000,000	–	4,000	–
At end of year	22,001,001	18,001,001	22,001	18,001

In 2014/2015, the Authority issued an additional 4,000,000 shares to the Minister for Finance, a body corporate incorporated by the Minister for Finance (Incorporation) Act (Chapter 183) for \$4 million in cash. The additional fully paid up shares rank pari passu in all respects with the existing shares.

## NOTES TO THE FINANCIAL STATEMENTS

The holders of these shares are entitled to receive dividends as and when declared by the Authority. The shares carry no voting rights nor have a par value.

### *Capital account*

Government grants for the establishment of the Authority, investments in subsidiaries and in other investments are recorded in the capital account.

### *Fair value reserve*

The fair value reserve comprises the cumulative net change in the fair value of available-for-sale financial assets until the investments are derecognised or impaired.

### *Translation reserve*

The translation reserve comprises foreign currency differences arising from the translation of the financial statements of foreign operations.

### *Statutory reserve*

The statutory reserve relates to the subsidiary incorporated in Kingdom of Bahrain (note 6).

In accordance with the Bahrain Commercial Companies Law and the subsidiary's Articles of Association, 10% of a subsidiary's profit for the year is required to be transferred to a statutory reserve until it reaches 50% of the issued share capital. The subsidiary may resolve to discontinue such annual transfers when the reserve equals 50% of the issued share capital. The reserve is not available for distribution, except in the circumstances stipulated in the Bahrain Commercial Companies Law.

## 17 Accumulated surpluses – restricted fund

The Whole of Government's central infrastructure fund is a restricted fund and must be used for the purposes of the Whole of Government's central infrastructure such as ongoing operations, security, resiliency enhancements and the recurrent costs of hardware during technology refresh.

The fund is subject to restrictions on the ability of the Authority to distribute or otherwise apply the fund. The basis of accounting in relation to the fund is as stipulated in Note 3.12.

The breakdown of the income and expenditure of the fund is detailed on page 26 and the assets and liabilities of the fund for the Group and the Authority is as follows:

	<b>Group and Authority</b>	
	<b>2014/2015</b>	<b>2013/2014</b>
	\$'000	\$'000
Current assets	65,387	4
Current liabilities	(6,206)	(1)
Non-current liabilities	(38,144)	–
	21,037	3

# NOTES TO THE FINANCIAL STATEMENTS

## 18 Deferred income

Deferred income mainly comprises:

- (i) licence and related fees that will be recognised in income or expenditure over the remaining period of the licence, which occurs subsequent to the year end; and
- (ii) infrastructure fees in relation to Whole of Government's central infrastructure future technology refresh, enhancement and related fees collected in advance that will be recognised in income and expenditure in the period when service is rendered.

## 19 Other payables, advances and deposits

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Accrual for expenses under development funds	11,057	12,711	11,057	12,711
Accrual for payroll related expenses	71,873	63,784	69,750	61,745
Accrual for operating and other expenses	50,923	58,228	47,945	54,254
Accrual for purchase of fixed assets	10,032	964	7,515	964
	143,885	135,687	136,267	129,674
Advances and deposits	62	89	62	89
Provision for unutilised leave	12,019	11,160	11,564	10,763
	155,966	146,936	147,893	140,526

## 20 Provision for pension and medical benefits

	Group and Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Present value of obligations, representing total employee benefit liabilities	29,688	32,121

The Group contributes to the following post-employment defined benefit plans:

- a. Pension benefits – The Plan provides pension benefits to pensionable employees with at least 10 years of pensionable service, who transferred to the Authority from direct employment with the Singapore government.
- b. Post-retirement medical benefits – The Plan provides its eligible employees and their dependents with post-retirement medical benefits.

The employee benefits plans expose the Group to actuarial risks, such as longevity risk and interest rate risk.

The Group expects to pay \$2.827 million in contributions to its defined benefit plans in 2015/2016 (2014/2015: \$2.822 million).

# NOTES TO THE FINANCIAL STATEMENTS

	<b>Group and Authority</b>	
	<b>2014/2015</b>	<b>2013/2014</b>
	\$'000	\$'000
<b>Movement in the present value of the defined benefit obligations</b>		
Balance as at 1 April	32,121	36,695
<b>Included in profit or loss</b>		
Interest cost	478	211
<b>Included in OCI</b>		
Remeasurements loss/(gain):		
Actuarial loss/(gain) arising from:		
- Demographic assumptions	1,579	–
- Financial assumptions	(1,487)	(1,507)
- Experience adjustment	(223)	(456)
	(131)	(1,963)
<b>Other</b>		
Benefits paid	(2,780)	(2,822)
<b>Balance as at 31 March</b>	<b>29,688</b>	<b>32,121</b>
<b>Classified as</b>		
Amount due within one year	2,827	2,822
Amounts due after one year	26,861	29,299
	29,688	32,121

The pension and medical benefits have been estimated by management based on the latest valuation of the pension scheme as at 31 March 2015 and 2014 performed by two independent firms of professional actuaries.

### *Actuarial assumptions*

The principal assumptions used by the professional actuaries in determining the pension and medical benefits are as follows:

	<b>Group and Authority</b>	
	<b>2014/2015</b>	<b>2013/2014</b>
Discount rate at 31 March	2.3%	1.4%
Mortality age	86 years	88 years
Medical cost trend rate	5.0%	5.0%

# NOTES TO THE FINANCIAL STATEMENTS

## Sensitivity analysis

The calculation of the defined benefit obligation is sensitive to the assumptions set out above. The following table summarises how the impact on the defined benefit obligation at the end of the reporting period would have increased/ (decreased) as a result of a change in the respective assumptions by one percent.

	Defined benefit obligations	
	One percentage point increase	One percentage point decrease
	\$'000	\$'000
<b>Group and Authority</b>		
<b>2013/2014</b>		
Discount rate	(2,245)	2,549
Medical cost trend rate	560	(501)
<b>2014/2015</b>		
Discount rate	(2,002)	2,266
Medical cost trend rate	468	(419)

The above sensitivities are based on the average duration of the benefit obligation determined at the date of the last full actuarial valuation at 31 March 2015 and are applied to adjust the defined benefit obligation at the end of the reporting period for the assumptions concerned. Whilst the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation to the sensitivity of the assumptions shown.

## 21 Contribution payable to consolidated fund

The Authority is required to make contributions to the Consolidated Fund in accordance with the Statutory Corporations (Contributions to Consolidated Fund) Act (Cap 319A, 2004 Revised Edition) and in accordance with the Finance Circular Minute No. M5/2005 with effect from 2004/2005. The contribution is based on a percentage, as decided by Ministry of Finance, of the net surplus of the Authority (before donations) for the financial year.

## 22 Due to subsidiaries (non-trade)

The amounts due to subsidiaries comprise:

- (i) The deferred payment arrangement with a subsidiary arose from a sale of investment in equity and debt securities by a subsidiary to the Authority in FY2011/2012 at fair market value on the date of sale. The settlement is made via a deferred payment arrangement whereby the outstanding payment will be repaid at amounts to be determined by the subsidiary over a period of up to 5 years. The outstanding amount is unsecured and bears interest at a fixed rate of 2.2% per annum. As at the end of the reporting period, the outstanding payment is not expected to be made within the next 12 months.



# NOTES TO THE FINANCIAL STATEMENTS

- (ii) The Authority enters into fixed deposit arrangements with two subsidiaries in FY2012/2013. Under the fixed deposit arrangements, the Authority manages the subsidiaries' funds by investing in debt securities on a pooled basis for up to 3 years and pays a fixed rate interest of 1% per annum to the subsidiaries. The amounts due to the subsidiaries are unsecured and are expected to be renewed with different terms upon maturity within the next 12 months.
- (iii) A similar fixed deposit arrangement was entered into with a subsidiary in FY2013/2014 for a period of up to 5 years and pays a fixed rate interest of 2% per annum.

## 23 Financial instruments

### (a) Financial risk management

#### *Overview*

The Group has exposure to the following risks from its use of financial instruments:

- market risk
- credit risk
- liquidity risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

#### *Risk management framework*

The Group has documented financial risk management policies. These policies set out the Group's overall business strategies and its risk management philosophy. The Group's overall financial risk management objective seeks to minimise potential adverse effects on its financial performance. It is the Group's policy not to hold derivative financial instruments for speculative purposes although such instruments may be used for hedging exposure. The Board provides written principles for overall financial risk management, which covers specifically on market risk (including price risk, foreign exchange risk, and interest rate risk), credit risk and liquidity risk. Such written policies are reviewed periodically by the Board and periodic reviews are undertaken to ensure that the Group's policy are relevant and complied with.

The Group monitors its risk exposure regularly. There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risk.

The Authority has established a governance, risk and compliance framework which sets out, amongst other things, the governance oversight, risk measurement and monitoring processes, to enhance its overall risk management for the investments at fair value through profit or loss. As part of the risk management process, the management of the Group also conducts ongoing review of its financial assets held in the investment portfolio.

### (b) Market risk

Market risk refers to the risk arising from uncertainty in the future values of the financial instruments, resulting from movements in factors such as equity prices, foreign exchange rates and market interest rates. The Group and the Authority's exposure to each of these factors are presented in the following paragraphs.

# NOTES TO THE FINANCIAL STATEMENTS

(i) Price risk

*Risk management policy*

Price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate arising from changes in market prices (other than those arising from interest rate risk or currency risk, which are further discussed below), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting similar financial instruments traded in the market.

The Group is exposed to price risk arising from its investments in equity and debt securities, and fund investments categorised as either available-for-sale financial assets or investments at fair value through profit or loss. The Group's equity securities comprise both quoted and unquoted equity securities and fund investments. The Group's debt securities comprise unquoted debt securities that are not exposed to price risk. The management monitors the price fluctuations of the investments and assessed the valuation regularly.

The Authority is exposed to price risk arising from its investments in quoted equity debt securities categorised as investments at fair value through profit or loss. The management monitors the price fluctuations of the investments and assessed the valuation on a daily basis. In accordance with its governance, risk and compliance framework, the management will report significant price movements to the Investment Committee.

*Sensitivity analysis*

Available-for-sale financial assets

If the prices of equity securities and fund investments had been 10% higher with all other variables held constant, the increase in the fair value of these investments and the corresponding increase in fair value change reserves for the year ended 31 March 2015 would have been \$1.058 million (2014: \$1.087 million). Correspondingly, if the prices of equity securities and fund investments had been 10% lower with all other variables held constant, the fair value of these investments and the fair value changes reserves would have decreased by an equal amount (assuming no impairment).

The Authority does not hold any available-for-sale financial assets.

Investments at fair value through profit or loss

*Group*

If the prices of equity securities had been 10% higher with all other variables held constant, the Group's fair value of these financial instruments for the year ended 31 March 2015 would have been higher by \$10.759 million (2013/2014: \$13.377 million). Correspondingly, the Group's surplus for the year before contribution to consolidated fund would have been higher by \$10.759 million (2013/2014: \$13.377 million).

Conversely, if the prices of equity had been 10% lower with all other variables held constant, the Group's fair value of the financial instruments would have been lower by \$9.000 million (2013/2014: \$12.887 million). Correspondingly, the Group's surplus for the year would have been lower by \$9.000 million (2013/2014: \$12.887 million).

# NOTES TO THE FINANCIAL STATEMENTS

## *Authority*

If the prices of quoted equity securities had been 10% higher with all other variables held constant, the Authority's fair value of these financial instruments for the year ended 31 March 2015 would have been higher by \$9.972 million (2013/2014: \$12.530 million). Correspondingly, the increase in the Authority's surplus for the year would have been \$9.972 million (2013/2014: \$12.530 million).

Conversely, if the prices of quoted equity securities had been 10% lower with all other variables held constant, the Authority's fair value of the financial instruments would have been lower by \$8.213 million (2013/2014: \$12.040 million). Correspondingly, the decrease in the Authority's surplus for the year would have been \$8.213 million (2013/2014: \$12.040 million).

The 10% represents management's assessment of the possible change in market prices. The sensitivity analysis is for illustrative purposes only. In practice, prices rarely change in isolation and are likely to be interdependent with other market variables.

- (ii) Foreign currency risk

## *Risk management policy*

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate arising from changes in the exchange rate between the foreign currencies and the Singapore dollar.

The foreign currency risk of the Group and the Authority predominantly arises from its investments in equity and debt securities which are denominated in currencies other than Singapore dollar. As a result, these investments expose the Group and the Authority to foreign currency fluctuations.

At any point in time, the Group and the Authority hedges at least 90% of its estimated foreign currency exposure in respect of its investments at fair value through profit or loss. The Group uses forward exchange contracts to hedge its currency risk, most with a maturity of less than one year from the reporting date. The Group and the Authority's foreign exchange forward contracts with notional amounts of \$658.919 million (2013/2014: \$430.546 million) are taken with various financial institutions.

## *Exposure to foreign currency risk*

As at 31 March 2015, the major foreign currencies to which the Group and the Authority are exposed are the United States dollar ("USD") and Others, which are primarily Euro ("EUR") and Japanese Yen ("JPY"). The quantitative exposure to these foreign currency risks of the Group and the Authority are presented below:

## NOTES TO THE FINANCIAL STATEMENTS

	2014/2015		2013/2014	
	USD \$'000	Others – EUR & JPY \$'000	USD \$'000	Others – EUR & JPY \$'000
<b>Group</b>				
Available-for-sale financial assets	10,572	–	10,834	–
Investments at cost	10,251	–	4,149	–
Investments at fair value through profit or loss	501,053	118,389	409,657	104,446
Trade and other receivables	326	–	1,314	–
Cash and bank balances	5,374	1,165	305	–
Other payables	(65)	–	(52)	–
Net financial assets	527,511	119,554	426,207	104,446
Less: forward foreign currency contracts	(355,491)	(121,543)	(295,673)	(99,429)
Net currency exposure of financial assets/(liabilities)	172,020	(1,989)	130,534	5,017
<b>Authority</b>				
Investments at fair value through profit or loss	493,337	117,872	404,272	104,446
Cash and bank balances	4,073	1,165	282	–
Net financial assets	497,410	119,037	404,554	104,446
Less: forward foreign currency contracts	(355,491)	(121,543)	(295,673)	(99,429)
Net currency exposure of financial assets/(liabilities)	141,919	(2,506)	108,881	5,017

### Sensitivity analysis

A 5% strengthening of the above foreign currencies against the Singapore dollar at 31 March would have increased/ (decreased) other comprehensive income and surplus for the year as shown below. Conversely, a 5% weakening of foreign currencies against the Singapore dollar as at 31 March would result in an equal but opposite effect on other comprehensive income and surplus for the year.

5% represents management's assessment of the possible change in foreign currency exchange rates. The analysis assumes that all other variables remain constant. In reality, foreign currency exchange rates rarely change in isolation and are likely to be interdependent.

# NOTES TO THE FINANCIAL STATEMENTS

	Group		Authority	
	Surplus for the year	Other comprehensive income	Surplus for the year	Other comprehensive income
	\$'000	\$'000	\$'000	\$'000
<b>2014/2015</b>				
USD	8,072	529	7,096	–
Others – EUR & JPY	(100)	–	(126)	–
<b>2013/2014</b>				
USD	5,985	542	5,444	–
Others – EUR & JPY	251	–	251	–

(iii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate arising from changes in interest rates.

The Group and the Authority have exposure to interest rate risks arising from investments in debt securities as well as cash deposits, including the cash participation in AGD's CLM. The Group deploys duration positioning, where appropriate, to mitigate interest rate risk on debt securities. In accordance with its governance, risk and compliance framework, management will report significant fair value movements to the Investment Committee. Interest rate risks on cash deposits are managed through AGD's cash scheme.

### *Sensitivity analysis*

The sensitivity analysis has been determined based on the exposure to interest rates for debt securities and cash and bank balances at the end of the reporting period. A 100 basis points for debt securities and 25 basis points increase or decrease for cash and bank balances represent management's assessment of the possible change in interest rates.

#### Cash and bank balances

If interest rates had been 25 basis points higher or lower and all other variables were held constant, the Group's surplus for the year ended 31 March 2015 would increase or decrease by \$1.203 million (2013/2014: \$0.645 million).

If interest rates had been 25 basis points higher or lower and all other variables were held constant, the Authority's surplus for the year ended 31 March 2015 would increase or decrease by \$1.063 million (2013/2014: \$0.499 million).

#### Investment at fair value through profit or loss

If interest rates had been 100 basis points higher and all other variables were held constant, the Group's fair value of the investments at fair value through profit or loss and surplus for the year ended 31 March 2015 would decrease by \$26.469 million (2013/2014: \$21.380 million). Conversely, a reduction in interest rates by 100 basis points would increase the Group's fair value of the investments at fair value through profit or loss and surplus for the year by \$28.857 million (2013/2014: \$23.250 million).

# NOTES TO THE FINANCIAL STATEMENTS

If interest rates had been 100 basis points higher and all other variables were held constant, the Authority's fair value of the investments at fair value through profit or loss and surplus for the year ended 31 March 2015 would decrease by \$26.469 million (2013/2014: \$21.570 million). Conversely, a reduction in interest rates by 100 basis points would increase the Authority's fair value of the investments at fair value through profit or loss and surplus for the year by \$28.857 million (2013/2014: \$23.420 million).

**(c) Credit risk**

Credit risk is the risk of default of counterparties which will affect the fair value or future cash flows of a financial instrument.

The Group and the Authority's exposure to credit risk arises from its financial assets. The carrying amounts of financial assets in the statement of financial position represent the maximum exposure to credit risk, before taking into account any collateral held. As at the end of reporting period, the Group and the Authority do not hold any collateral in respect of its financial assets.

Cash and fixed deposits are placed with banks and financial institutions which are regulated.

The Group and the Authority mitigate credit risk exposure through regular monitoring of the recoverability of the financial assets. In respect of its investments in debt securities, it is the policy of the Group and the Authority to invest only in securities which meet the credit criteria approved by its Investment Committee. As at the end of the reporting period, the Group's and the Authority's investments in debt securities are not impaired.

**(d) Liquidity risk**

Liquidity risk is the risk of not being able to meet financial obligations arising from fluctuations in cashflow of financial assets.

The Group and the Authority are not subject to regulatory requirement to maintain minimum cash level. It is the policy of the Group and the Authority to maintain a level of cash deemed adequate by the management to finance its operations and mitigate the effects of fluctuations in cash flows.

The financial liabilities of the Group and the Authority are presented in the statement of financial position. The current liabilities are non-interest bearing and repayable within one year from the end of the reporting period. The financial assets of the Group and the Authority are able to meet these financial obligations.

The undiscounted cash flow of the Group's and Authority's financial liabilities (including trade payables, other payables and contribution payable to consolidated fund) at the reporting date approximate their carrying amounts and are expected to be settled within the next 12 months and are classified as other financial liabilities.

The following is the contractual maturities of the Authority's non-trade amount due to subsidiaries, including estimated interest payments and excluding the impact of netting agreements:

# NOTES TO THE FINANCIAL STATEMENTS

	Carrying amount \$'000	Contractual cash flows \$'000	Within 1 year \$'000	Within 2 to 5 years \$'000
<b>Authority</b>				
<b>2014/2015</b>				
Due to subsidiaries (non-trade)	200,000	207,079	43,826	163,253
<b>2013/2014</b>				
Due to subsidiaries (non-trade)	190,000	200,630	3,700	196,930

The maturity analyses show the contractual undiscounted cash flows of the Authority's financial liabilities on the basis of their earliest possible contractual maturity.

**(e) Capital management**

The Group and the Authority manage its capital to ensure that the Group and the Authority will continue as going concern.

The capital structure of the Group and the Authority comprise only equity as reflected in the statement of changes in equity. The Group and the Authority are not subject to regulatory capital requirement.

The Group and the Authority review its capital structure periodically. As part of this review, the cost of capital and associated risks are considered. There have been no changes to the Group's overall capital policy as compared to 2013/2014. The Authority is not subject to any regulatory capital requirements.

**(f) Accounting classifications and fair values**

*Fair values versus carrying amounts*

The carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

# NOTES TO THE FINANCIAL STATEMENTS

	Note	Designated at fair value \$'000	Loan and receivables \$'000	Available for sale \$'000	Other financial liabilities \$'000	Total carrying amount \$'000	Fair value \$'000
<b>Group</b>							
<b>31 March 2015</b>							
<b>Financial assets</b>							
Available-for-sale financial assets, at fair value	8	–	–	10,584	–	10,584	10,584
Investments at fair value through profit or loss, at fair value	9	724,767	–	–	–	724,767	724,767
Trade receivables	11	–	136,558	–	–	136,558	136,558
Other receivables*	12	–	19,655	–	–	19,655	19,655
Grants receivables	13	–	67,021	–	–	67,021	67,021
Cash and cash equivalents	15	–	481,269	–	–	481,269	481,269
		724,767	704,503	10,584	–	1,439,854	1,439,854
<b>Financial liabilities</b>							
Trade payables		–	–	–	35,707	35,707	35,707
Other payables, advances and deposits**	19	–	–	–	143,885	143,885	143,885
Contribution payable to consolidated fund	21	–	–	–	16,233	16,233	16,233
		–	–	–	195,825	195,825	195,825



# NOTES TO THE FINANCIAL STATEMENTS

	Note	Designated at fair value \$'000	Loan and receivables \$'000	Available for sale \$'000	Other financial liabilities \$'000	Total carrying amount \$'000	Fair value \$'000
<b>Group</b>							
<b>31 March 2014</b>							
<b>Financial assets</b>							
Available-for-sale financial assets, at fair value	8	–	–	10,878	–	10,878	10,878
Investments at fair value through profit or loss, at fair value	9	710,376	–	–	–	710,376	710,376
Trade receivables	11	–	109,637	–	–	109,637	109,637
Other receivables*	12	–	13,074	–	–	13,074	13,074
Grants receivables	13	–	83,526	–	–	83,526	83,526
Cash and cash equivalents	15	–	258,394	–	–	258,394	258,394
		710,376	464,631	10,878	–	1,185,885	1,185,885
<b>Financial liabilities</b>							
Trade payables		–	–	–	26,105	26,105	26,105
Other payables, advances and deposits**	19	–	–	–	135,687	135,687	135,687
Contribution payable to consolidated fund	21	–	–	–	1,462	1,462	1,462
		–	–	–	163,254	163,254	163,254

# NOTES TO THE FINANCIAL STATEMENTS

	Note	Designated at fair value \$'000	Loan and receivables \$'000	Available for sale \$'000	Other financial liabilities \$'000	Total carrying amount \$'000	Fair value \$'000
<b>Authority</b>							
<b>31 March 2015</b>							
<b>Financial assets</b>							
Investments at fair value through profit or loss, at fair value	9	716,897	–	–	–	716,897	716,897
Trade receivables	11	–	127,915	–	–	127,915	127,915
Other receivables*	12	–	17,446	–	–	17,446	17,446
Grants receivables	13	–	67,021	–	–	67,021	67,021
Due from subsidiaries		–	1,491	–	–	1,491	1,491
Cash and cash equivalents	15	–	425,298	–	–	425,298	425,298
		716,897	639,171	–	–	1,356,068	1,356,068
<b>Financial liabilities</b>							
Trade payables		–	–	–	23,094	23,094	23,094
Other payables, advances and deposits**	19	–	–	–	136,267	136,267	136,267
Contribution payable to consolidated fund	21	–	–	–	16,233	16,233	16,233
Due to subsidiaries	22	–	–	–	200,000	200,000	201,005
		–	–	–	375,594	375,594	376,599

# NOTES TO THE FINANCIAL STATEMENTS

	Note	Designated at fair value \$'000	Loan and receivables \$'000	Available for sale \$'000	Other financial liabilities \$'000	Total carrying amount \$'000	Fair value \$'000
<b>Authority</b>							
<b>31 March 2014</b>							
<b>Financial assets</b>							
Investments at fair value through profit or loss, at fair value	9	699,939	–	–	–	699,939	699,939
Trade receivables	11	–	109,162	–	–	109,162	109,162
Due from subsidiaries		–	1,207	–	–	1,207	1,207
Other receivables*	12	–	10,709	–	–	10,709	10,709
Grant receivables	13	–	83,526	–	–	83,526	83,526
Cash and cash equivalents	15	–	199,407	–	–	199,407	199,407
		699,939	404,011	–	–	1,103,950	1,103,950
<b>Financial liabilities</b>							
Trade payables		–	–	–	25,459	25,459	25,459
Other payables, advances and deposits**	19	–	–	–	129,674	129,674	129,674
Contribution payable to consolidated fund	21	–	–	–	1,462	1,462	1,462
Due to subsidiaries	22	–	–	–	190,000	190,000	192,717
		–	–	–	346,595	346,595	349,312

\* excludes prepayment

\*\* excludes advances and deposits and provision for unutilised leave

# NOTES TO THE FINANCIAL STATEMENTS

Fair value is defined as the amount at which a financial instrument could be exchanged between knowledgeable willing parties in an arm's length transaction, other than in a forced or liquidation sale.

The following methods and assumptions are made to estimate the fair value of each class of financial instruments (where it is practicable to estimate that value).

## *Securities*

### Investments at fair value through profit or loss

The Group's and the Authority's investments at fair value through profit or loss represent financial assets designated as fair value through profit or loss on inception. The Authority's investments at fair value through profit or loss are substantially managed externally by professional fund managers within discretion of the investment guidelines mandated by the Authority as set out in the fund management agreements. The Authority manages and evaluates the performance of such investments on a fair value basis in accordance with the Authority's investment policy and strategies.

The fair value of the quoted equity securities is based on the quoted closing market prices on the last day of the financial year.

The fair value of the quoted debt securities are based on the quotes readily and regularly available from an exchange, dealers, brokers, industry group, pricing service or regulatory agency on the last day of the financial year.

The fair values of the unquoted equity securities are determined in reference to the prices of similar securities issued by investee companies in recent financing exercises, which reflects the arm's length transaction between a willing buyer and a willing seller. Fair values of these securities which distribute regular dividends are determined using dividend discount model.

### Investments at cost less impairment

Investments in unquoted equity shares represent equity interest in companies that are involved in start-up activities in the information and communication technologies sectors, and hence do not have a quoted market price in an active market. As such, the fair value of these companies cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed. Accordingly, these investments are stated at cost less impairment.

### Available-for-sale financial assets

The fair value of the funds is based on the latest available unaudited net asset values of the underlying funds provided by the administrator of those funds on the basis that their net asset values approximate their fair values at reporting date.

The valuation techniques utilised to determine the fair values of unquoted equity securities are the same as that used for unquoted equity securities designated at fair value through profit or loss as disclosed above.

## *Other financial assets and liabilities*

The carrying amounts of trade receivables, due from subsidiaries, other receivables, grant receivable, staff loan receivables, cash and bank balances, trade payables and other payables, advances and contribution payable to consolidated fund approximate their respective fair values due to the short-term to maturity.

### *Non-current non-derivative financial liabilities*

The fair value of the long-term amount due to subsidiaries which is determined for disclosure purposes, is calculated based on discounted expected future principal and interest cash flows at the market rate of interest at the reporting date, which ranges from 1.05% to 1.83%.

# NOTES TO THE FINANCIAL STATEMENTS

## Fair value hierarchy

The Group classifies fair value measurements using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- (a) Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- (b) Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e. derived from prices); and
- (c) Level 3: inputs for the assets or liability that are not based on observable market data (unobservable inputs).

## Investments measured at fair value and financial assets and financial liabilities that are not measured at fair value but for which fair values are disclosed\*

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Group</b>				
<b>2015</b>				
Financial assets at fair value through profit or loss	222,132	494,765	7,870	724,767
Available-for-sale financial assets	–	3,047	7,537	10,584
	222,132	497,812	15,407	735,351
<b>2014</b>				
Financial assets at fair value through profit or loss	258,220	445,573	6,583	710,376
Available-for-sale financial assets	–	–	10,878	10,878
	258,220	445,573	17,461	721,254
<b>Authority</b>				
<b>2015</b>				
Financial assets at fair value through profit or loss	222,132	494,765	–	716,897
Amounts due to subsidiaries	–	(201,005)	–	(201,005)
	222,132	293,760	–	515,892
<b>2014</b>				
Financial assets at fair value through profit or loss	254,367	445,572	–	699,939
Amounts due to subsidiaries	–	(192,717)	–	(192,717)
	254,367	252,855	–	507,222

\* Excludes financial assets and liabilities whose carrying amounts measured on amortised costs basis approximate their fair values due to their short-term nature and where the effect of discounting is immaterial

# NOTES TO THE FINANCIAL STATEMENTS

There were no transfers between Level 1 and 2 during the year of the fair value hierarchy during the financial year.

## *Valuation processes applied by the Group*

The Group has an established control framework with respect to the measurement of fair values. The fair value, including level 3, are reviewed periodically, taking into consideration the significant unobservable inputs and valuation estimate adjustments as may be necessary. Where third party information, such as recent transaction prices arising due to recent rounds of financing raised by the investee companies, which reflects the arm's length transaction between a willing buyer and a willing seller is available, it is used as a fair value measurement basis.

## *Level 3 fair values*

The valuation technique and key unobservable inputs used in the determination of fair value of investments at fair value through profit or loss and available-for-sale financial assets are as follows:

The following tables show the valuation techniques used in measuring Level 3 fair values, as well as the significant unobservable inputs used.

### **Financial instruments measured at fair value**

<b>Type</b>	<b>Valuation technique</b>	<b>Significant unobservable inputs</b>	<b>Inter-relationship between key unobservable inputs and fair value measurement</b>
Investments at fair value through profit or loss	Please refer to the description at note 23(f).	<ul style="list-style-type: none"> <li>Recent financing exercises (sensitivity analysis as disclosed in note 23(b)); and</li> <li>Expected dividends with zero growth rate, discounted at the interest rate that reflects the expected return on investment (discount rate and market risk premium of 2% - 5%, see sensitivity analysis as disclosed below)</li> </ul>	<p>The estimated fair value would increase / (decrease) if:</p> <ul style="list-style-type: none"> <li>Recent financing exercises were higher / (lower);</li> <li>Average annual dividends declared were higher / (lower)</li> <li>Market risk premium were higher/ (lower)</li> </ul>
Available-for-sale financial assets	Please refer to the description at note 23(f).	<ul style="list-style-type: none"> <li>Net Asset Value for fund investments (a sensitivity analysis as disclosed in note 23(b)); and</li> <li>Recent financing exercises (sensitivity analysis as disclosed in note 23(b))</li> </ul>	<p>The estimated fair value would increase / (decrease) if:</p> <ul style="list-style-type: none"> <li>Net asset values for fund investments were higher / (lower).</li> <li>Recent financing exercises were higher / (lower).</li> </ul>

# NOTES TO THE FINANCIAL STATEMENTS

## Financial instruments measured at fair value classified as Level 3

	Note	Investments at fair value through profit or loss \$'000	Available-for- sale financial assets \$'000	Total \$'000
<b>Group</b>				
<b>2015</b>				
Opening balance		6,583	10,878	17,461
Total loss in profit or loss		767	–	767
Total gain in other comprehensive income		–	4,604	4,604
Purchases		2,097	–	2,097
Transfers into level 3	(a)	1,512	2,889	4,401
Transfers out of level 3	(b)	(3,089)	(10,834)	(13,923)
Closing balance		7,870	7,537	15,407
<b>2014</b>				
Opening balance		2,100	9,988	12,088
Total loss in profit or loss		(974)	–	(974)
Total gain in other comprehensive income		–	5,515	5,515
Purchases		6,363	–	6,363
Transfers into level 3	(a)	89	–	89
Transfers out of level 3	(b)	(995)	(4,625)	(5,620)
Closing balance		6,583	10,878	17,461

- (a) At 31 March 2015, the Group's investments at fair value through profit or loss with a carrying amount of \$1.512 million (2014: \$0.089 million) was transferred from investments stated at cost to Level 3 as there was a recent financing exercise within the past 12 months in which the Group has determined this to be the fair value measurement basis.

The Group's available-for-sale investments with a carrying amount of \$2.889 million (2014: nil) was transferred from investments stated at cost to Level 3 as there was a recent transaction exercise within the past 12 months in which the Group has determined this to be the fair value measurement basis.

- (b) The Group's investments at fair value through profit or loss with a carrying amount of \$3.089 million (2014: \$0.995 million) was transferred from Level 3 to investment at cost in the current year because there was no recent financing exercises within the past 12 months and whose fair value cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed.

## NOTES TO THE FINANCIAL STATEMENTS

The Group's available-for-sale investments with a carrying amount of \$1.447 million (2014: nil) was transferred from Level 3 to Level 2 because of the availability of the quoted prices for the majority of the composition of the underlying investments held by the fund investment as at 31 March 2015. To determine the fair value of such fund investments, management used a valuation technique in which significant inputs were based on observable market data. There were no transfers from Level 2 to Level 3 in 2015 and no transfers in either direction in 2014.

The Group's available-for-sale investments with a carrying amount of \$9.387 million (2014: \$4.625 million) was transferred from Level 3 to investments stated at cost in the current year because there was no recent financing exercises within the past 12 months and whose fair value cannot be reliably measured by other valuation techniques given the significant range of reasonable fair value measurement and the probabilities of various estimates cannot be reasonably assessed.

Although the Group believes that its estimates of fair value are appropriate, the use of different methodologies or assumptions could lead to different measurements of fair value.

For fair value measurements of an investment in Level 3, measured using the dividend discount model, changing the market risk premium by  $\pm 0.5\%$  would have the following effect:

	Income and expenditure		Other comprehensive income	
	Favourable \$'000	(Unfavourable) \$'000	Favourable \$'000	(Unfavourable) \$'000
<b>2014/2015</b>				
Unquoted equity securities	66	(58)	–	–
<b>2013/2014</b>				
Unquoted equity securities	64	(66)	–	–

The favourable and unfavourable effects of using reasonably possible alternative assumptions have been calculated by recalibrating the model values using alternative estimates of risk adjusted discount rates that might reasonably have been considered by a market participant for the purpose of pricing the instruments at the reporting date.



# NOTES TO THE FINANCIAL STATEMENTS

## 24 Net assets of trust and agency funds

Details of the trust and agency funds are set out below and have been prepared from the records of these funds and reflect only transactions handled by the Group and the Authority:

	Group and Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Receipts	235,637	180,585
Interest income	210	109
Expenditures	(232,183)	(181,855)
Net (deficit)/surplus for the year	3,664	(1,161)
Accumulated surplus at 1 April	5,358	6,519
Accumulated surplus at 31 March	9,022	5,358
Represented by:		
Fixed deposit	12,681	6,928
Interest receivable	122	56
Trade and other payables	(3,781)	(1,626)
Net assets	9,022	5,358

## 25 Interest income

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Cash and bank balances	2,562	1,103	2,256	828
Interest income on financial asset designated at fair value through profit or loss	19,480	18,216	19,405	18,010
Total	22,042	19,319	21,661	18,838

# NOTES TO THE FINANCIAL STATEMENTS

## 26 Other income

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Other service income	16,485	7,802	17,556	9,126
Others	4,430	3,263	3,525	3,167
Total	20,915	11,065	21,081	12,293

### Net gains/(losses) on:

Investments at fair value through profit or loss	57,966	20,096	57,200	20,996
Available-for-sale financial assets	359	(1,207)	–	–
Loans and receivables	2,567	1,386	2,262	1,111
Financial liabilities measured at amortised cost	–	–	(3,880)	(3,700)
Total	60,892	20,275	55,582	18,407

## 27 Net development project expenses

(a)

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Development project expenses:				
Infocomm 21 Fund project	(538)	(58)	(538)	(58)
Infocomm Security Masterplan	1,579	1,203	1,579	1,203
Wired with Wireless project	260	219	260	219
Connected Singapore Blueprint	57	939	57	939
iN2015 Masterplan	24,362	28,661	28,333	32,709
Silver Infocomm Hotspot	–	49	–	49
SGIX Grant: Establishment of the Singapore Internet Exchange	280	249	280	249
Green ICT Programme	–	802	–	802
Next Generation National Broadband Network	43,811	118,575	43,811	118,575
i-Singapore@work	–	219	–	219
i-Best	–	405	–	405
Others	3,907	3,662	3,907	3,662
	73,718	154,925	77,689	158,973

## NOTES TO THE FINANCIAL STATEMENTS

(b)

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Less: Development project income/funding (self-funded only)				
Wired with Wireless project	260	219	260	219
Connected Singapore Blueprint	161	45	161	45
iN2015 Masterplan	8,378	9,990	8,378	9,990
	8,799	10,254	8,799	10,254
Net development fund expenses	64,919	144,671	68,890	148,719

The development activities relate to project income (self-funded only) and expenses to develop Singapore Info-communications industry.

(i) Infocomm 21 Fund project

The Infocomm 21 Fund was established in 2000 to facilitate the implementation of the Infocomm 21 Strategic Plan to develop Singapore into a premier info-communications capital in the Asia-Pacific.

(ii) Infocomm Security Masterplan

The Infocomm Security Masterplan aims to ensure the high resilience and availability of Singapore's national infocomm infrastructure and entrench the nation's reputation as a secure and trusted hub so as to attract high value-added and critical business operations into Singapore.

(iii) Wired with Wireless project

To position Singapore as a living lab and business catalyst for wireless development in Asia, the "Wired with Wireless" programme promotes the development of mobile infrastructure, products and services. The three main areas of focus are location-based services, mobile commerce and wireless multimedia.

(iv) Connected Singapore Blueprint

The blueprint aims to develop a vibrant info-communications industry, create advanced info-communications users in all sectors, and create a conducive environment.

(v) iN2015 Masterplan

The Intelligent Nation 2015 ("iN2015") Masterplan is Singapore's long-term strategic info-communications master plan to further enhance quality of life and create new national competitive advantage through info-communications. The plan seeks to enrich the lives of the people, enhance Singapore's economic competitiveness and increase the growth of the info-communications industry.

(vi) Silver Infocomm Hotspots

The Silver Infocomm Initiative aims to bridge the digital divide among senior citizens aged 50 and above through addressing their differences in educational background, language and infocomm competencies. Senior citizens can obtain training in digital lifestyle skills and get engaged in the digital age.

## NOTES TO THE FINANCIAL STATEMENTS

- (vii) **SGIX Grant: Establishment of the Singapore Internet Exchange**  
SGIX seeks to promote efficient interconnectivity for the Internet in Singapore by being a central point of traffic exchange. It will also seek to improve connectivity to Singapore by attracting regional and international carriers to use Singapore as a hub for Internet traffic. Additionally, SGIX aims to increase content hosting by encouraging content providers to host their content in Singapore and hence encourage the growth of data centres.
- (viii) **Green ICT Programme**  
The Green ICT Programme aims to create more awareness of the positive impact info-communications technology can make in reducing the carbon footprint and energy costs of organisations.
- (ix) **Next Generation National Broadband Network**  
The Next Generation National Broadband Network (“Next Gen NBN”) is a next generation national digital communication network. The Next Gen NBN will entrench Singapore’s Infocomm hub status and open the doors to new economic opportunities, business growth and social vibrancy for the country. The Next Gen NBN will offer pervasive, competitively priced, ultra-high broadband speeds of 1 Gbps and beyond.
- (x) **i-Singapore @work**  
Image of Singapore (“i-Singapore”) aims to encourage companies to develop and adopt enterprise geospatial applications to create new business opportunities, improve workforce productivity and enable better decision-making, using public and private sector data.
- (xi) **Infocomm Business & Engineering Start-up Programme**  
Infocomm Business & Engineering Start-up Programme (“iBEST”) is to promote Singapore as a key entrepreneurial and innovation hub for global VC-backed infocomm start-ups, as well as a launch pad for them to gain market traction in Asia.

### 28 Salaries, CPF and other contributions

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Wages and salaries	240,674	215,676	231,008	207,333
Employer’s contribution to Central Provident Fund	24,432	23,325	23,747	22,684
Other related staff costs	9,963	8,999	9,694	8,829
	275,069	248,000	264,449	238,846

# NOTES TO THE FINANCIAL STATEMENTS

## 29 Other expenses

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
IT promotion and sponsorship	190	249	190	249
Utilities	5,622	4,010	5,616	4,002
Publicity expense	1,461	1,050	1,461	1,050
Telecommunications and internet services	9,647	5,518	9,367	5,265
Irrecoverable GST	2,252	1,839	2,252	1,839
General and administrative expense	6,319	5,127	4,166	4,266
Local travelling	805	818	747	754
Amortisation of deferred expenditure	1,003	495	1,003	495
	27,299	19,106	24,802	17,920

## 30 Commitments

### Capital and investment commitments

At the end of the reporting period, capital commitments not provided for in the financial statements are as follows:

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Capital expenditure	35,332	93,596	26,053	79,144

The capital expenditure also includes commitments in relation to the implementation (design, build, operate and maintain) of the National Authentication Framework ("NAF") Systems and Services. The Group has contracted for the management and maintenance of the authentication system over 5 years, which gives rise to an annual charge of \$2.164 million following the commissioning of the NAF systems and services in December 2011.

### Lease commitments

The future aggregate minimum lease payments under non-cancellable operating leases for office premises, facilities and equipment contracted for at the end of the reporting period but not recognised as liabilities are as follows:

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Not later than one year	46,766	42,300	46,202	42,300
Later than one year but not later than five years	175,174	167,632	174,281	167,632
Later than 5 years	217,686	251,792	217,686	251,792
Total	439,626	461,724	438,169	461,724

# NOTES TO THE FINANCIAL STATEMENTS

Operating lease payments represent rentals payable by the Group for certain of its office properties and office equipment. Leases are recognised for an average terms of 1 to 10 years and rentals are fixed for the duration of the lease except for the lease payments of data centre facilities which are based on the actual number of units used.

### *Development project expense (to develop Singapore Info-communications industry) commitments*

As at the end of the reporting period, the development project expenses (to develop Singapore Info-communications industry) committed amounted to approximately \$0.381 billion (2013/2014: \$0.356 billion).

### *Other commitments*

Under the Scholarship Programme, the Authority has an obligation to fund the scholars' educational expenses. At the end of the reporting period, the total committed expenditure is estimated to amount to \$4.237 million (2013/2014: \$3.966 million).

## 31 Related parties

For the purpose of these financial statements, parties are considered to be related to the Authority if the Authority has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Authority and the party are subject to common control or common significant influence. Related parties may be individuals or other entities. In accordance with SB-FRS paragraph 27A, the Group and the Authority is exempted from disclosing transactions with government-related entities other than Ministries, Organs of State and other Statutory Boards, unless there are circumstances to indicate that these transactions are unusual and their disclosure would be of interest to readers of the financial statements.

Key management personnel compensation comprises:

	Group		Authority	
	2014/2015	2013/2014	2014/2015	2013/2014
	\$'000	\$'000	\$'000	\$'000
Short term benefits	11,278	8,862	7,667	5,609
Post employment benefits	49	5	–	3
CPF contributions	235	221	173	119
	11,562	9,088	7,840	5,731

The Group adopts the guidelines set by Public Service Division ("PSD") and takes into consideration the reporting officers' assessment of individual officers in determining the remuneration of key management.

During the financial year, other than as disclosed elsewhere in the financial statements, the significant transactions with related parties which were carried out in the normal course of business are as follows:

# NOTES TO THE FINANCIAL STATEMENTS

(a) Transactions with Subsidiaries

	Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Dividend income	1,135	1,963
Professional service fees	174	169
Rental income	544	812
Other income	162	632
Recovery of manpower charges	105	114
	<u>2,120</u>	<u>3,690</u>

	Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Interest expenses	(3,880)	(3,700)
Grant expenses	(3,971)	(4,049)
Other expenses	(310)	–
	<u>(8,161)</u>	<u>(7,749)</u>

(b) Transactions with Ministries and Statutory Board

	Authority	
	2014/2015	2013/2014
	\$'000	\$'000
Professional service fees	245,648	193,332
Standard ICT service fees	160,578	233,260
Grant received	306,125	117,348
	<u>712,351</u>	<u>543,940</u>
Contribution to consolidated fund	<u>(16,233)</u>	<u>(1,462)</u>

## 32 Dividends

No dividend was declared by the Authority for the financial year ended 31 March 2015. In 2013/2014, the dividend paid was \$1.1544 per shares (total dividend: \$20.780 million).

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